

PLANNERS NETWORK

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#15 — AUGUST 23, 1978

Time again for the Annual Purge of the Uncommitted. If you have the tell-tale red "X" next to your address label, it means we haven't heard from you in any form over the past year. (Or, in a few cases, it means we've failed to record a communication from you.) In either case, you have two options: 1) Let us know, soon, that you want to remain part of this select club (preferably accompanied by some information that would be of interest to your fellow Networkers, and even more preferably accompanied by some bucks); or 2) It's bye-bye. Our next mailing will be going out around the end of October, and if we haven't heard from you by then, you're expunged from the lists.

Next mailing also will include our revised membership list. If you have any updated bio information to include, or if you've never sent us a short biosketch, please do so. The list is infinitely more useful if it's got more than just names and addresses. Try to get that in by early or mid-October; putting the listing together is a huge, time-consuming job. It's also pretty money-consuming (typesetting, printing, extra mailing costs). Last time it cost nearly \$1,000. That's just about all we now have in the bank account. So *please*—send some money along, too.

One other money matter: postage to people living overseas is extremely expensive (for most places 85¢-\$1.02, compared with 15¢ domestic). Given our short finances, it's going to be necessary to institute a mandatory postage contribution for people living outside the US and Canada. We don't like doing this, but . . . For those of you living in foreign lands who have not sent in a contribution to cover postage, please do so in order to stay on our lists.

The renewed debate about the future of the Network, stemming out of the Blacksburg (VPI) conference, didn't produce an avalanche of responses one way or another. Here's what we got:

From Herb Gans (Center for Policy Research, 475 Riverside Dr., NYC 10027): "If the Network must, once more, rethink and replan its own future, I hope the process will be marked by organizational realism. New organizations, particularly radical ones, often suffer from over-ambition; they come together to change the world, but once they discover that they cannot do so, they easily disintegrate. I'm not against changing the world, but since it's going to take a while, the Network should be organized in terms of activities that it can realistically accomplish; which means that it must set itself goals which include reasonable and permanent incentives for its members to keep the organization going. I am not surprised to read in #14 that some local groups, including New York, are running out of steam. Even at the meeting which, long ago, established the New York group, I sensed that there were few activities which could create such incentives, and that the group would become a debating society. Nothing wrong with that, but such societies rarely live long.

"The point of all this is not to over-organize, and to concentrate on feasible activities. I shall not make a list of them, but I would like to propose one activity that strikes me as both important and feasible: to initiate a regular publication that keeps the Network in existence and visible even as it tries to carry out other, perhaps less permanent, activities. Ideally, such a publication should combine the very worthwhile present Newsletter with longer articles; in short, a combined newsletter and journal. I'm not sure, however, that such a combination works; ergo, how about a newsletter *and* a journal?

"I favor a journal for several reasons. First, as a national organization, the Network will never have much in the way of power or resources; what it can do best is to present and discuss ideas and practices. Second, a journal is needed to counter *JAIP*, all the more so if AIP and ASPO merge. Third, a journal will reach other planners unable or unwilling to become involved with the Network. Fourth, a journal is feasible, for there are enough academics and other writers in the Network to edit and write for it. (When all is said and done, even radical academics need to publish; thus, they have an incentive to stay with the Network.)

"I don't mean to suggest that the journal should be academic, or even dominated by academics, although it is also true that most publications in all professions are sustained either by academics or by hired professional organization staff—and Network will not and should not have the latter. But hopefully, some of the activists who now report on new planning activities in the Newsletter will also write longer pieces, evaluating the successes and shortcomings of these activities, and thus contribute to everyone's praxis.

"Judging by the history of the Network and the reports from the Blacksburg conference, one can predict that the journal will often deal with, and reflect, the cleavage between Marxists and non-Marxists. In fact, perhaps a fifth reason for the journal is to attempt to develop the dialogue called for in the U.P. Open Letter published in #14.

"I've been around long enough to doubt that the cleavage can be repaired; few people are open-minded and skilful enough to combine the virtues of both the reformist and revolutionary approaches in a single perspective—or superhuman enough to reconcile inherent contradictions between the two approaches. I've also been around long enough to realize that most of the time, changes in the real world are incremental rather than fundamental. But the amount and quality of incremental change can be improved by the contributions of and pressure from those wanting fundamental change. In a word, reformers and revolutionaries need each other, even if they can never agree. In any case, I would prefer that the disagreements be debated in a journal than that they divide and thus kill off the Network."

From Charlie Deknatel (914 Garfield, Lincoln, NEB 68502): "I would like to offer a few limited comments about the planning theory/organization topics mentioned in the last newsletter. They are from the perspective of someone who learns from 'the Network,' has encouraged friends to get involved at certain points, but who has only used it in a limited way in terms of contacts on certain issues.

"First, I am not sure if the questions of the need for a new planning 'paradigm' and a new organization are the same, although I think the two can benefit from each other. I expect that the scope in terms of membership and interests of the Network is broader than the Blacksburg group but not completely inclusive of that group. It would appear that that group could operate within (and without) the Network for a time while the current pattern of Network issues proceeded.

"Second, (and less detached than the above statement), although there are few comments about content at that conference, I am personally very encouraged by some of the points made—particularly on the planning theory-social theory question. I think the planning theory questions need a little unburdening to be useful—particularly to non-academics. I read Friedmann and Weaver's *Territory and Function*, a work dealing with regional planning doctrine, and found it to be useful and insightful in a very practical way. Such a work has a lot to say to the environmental movement in the U.S. among others."

From Paul Buckwalter (Penobscot Indian Nation, Dept. of Health & Social Servs., Box 561, Old Town, Me. 04468): "I just breezed through the latest Planners Network #14—found it interesting, disturbing and hopeful re: formation of national organization. Here are some concerns somewhat rooted in the 1960's attempts to nationalize community organization and action training programs:

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1. The national organization should be a *network* (informal structure) which provides *information* (theories, methodologies, modeling, action/research, publications) and *support* (technical expertise from the mandarins at the universities, and technology for obtaining resources) to radical action/reflection organizations—whether they are regional or local. I guess this means to be true to our radicalism.

2. When appropriate, necessary, and a mandate has been given from either membership or radical action groups, strategies for national and international policy making be developed. All this after #1 is dealt with.

3. Expand the national board beyond academics. This will cause all sorts of funding problems, for again (sic) those who ought to serve are those least able to travel or pay.

I think the struggles for nationalizing are reflected in the positions stated in the Open Letter from Philadelphia, particularly the conflict from their bias that the methodological stance be action/reflection with a glance over the shoulder at the Marxist 'camp' which won't stand for that bias. If we have to go through an ideological purity struggle again (sic) the babe will die aborning . . . as it did during the city-Vietnam struggles here in the late '60's.

"Anyway keep up the publication—and a suggestion for format—put your publications-books, articles, suggestions, references in a column with whatever annotation appropriate."

From Roger Montgomery (Dept. City & Reg. Plng., UC Berkeley 94720): "I think it is great to have the Marxist planning theory people, but I can't conceive of a good reason to fuzzi the boundaries between the groups at this point. Both have important work to do."

From Jeff Baloutine (1516 Bonnie Brae #3, Houston 77006): "I don't see how we can come up with a manifesto since I think the Network represents varying ideologies. There is certainly some common ground which can be identified, but it may be too general for the purposes of a manifesto. I would like to hear more about the 'sense of common purpose' achieved at the conference.

"I do agree it's important to develop a radical planning theory oriented to the real world. The Network newsletter is one obvious forum for its development. I'd like to see a periodical journal come out of the Network so that ideas that our members have can be spread around more widely."

Of relevance is the following passage Andy Melamed sent in. It's from a book he highly recommends by Hazel Henderson, *Creating Alternative Futures: The End of Economics* (Berkeley Windhover, 1978; 200 Madison Ave., NYC 10016): "*Networks—the 'Un-Organizations' of Tomorrow*. Out of all our current social ferment, organizations are slowly learning that if they and our society are to survive, they will need to reformulate their goals and restructure themselves along less pyramidal, hierarchical lines. Such participatory, flexible, organic, and cybernetic design is now mandatory in the face of cataclysmic changes. As Bennis points out, 'Democracy becomes a functional necessity whenever a social system is competing for survival under conditions of chronic change.' Adds Richard Cornuelle in *De-Managing America*, 'People will no longer be used.' He believes that their self-discovery and self-expression are now creating a final revolution and transformation of authority.

"In fact, the ultimate organizational design is already visible to those whose perception is attuned. These new organizations already exist, although they are metaphysical. They are most often referred to as networks, and their participants describe themselves as 'networkers.' They have no headquarters, no leaders, and no chains of command. They are free-form and self-organizing, composed of hundreds of autonomous, self-actualizing individuals who share a similar world view and similar values.

"Few organizational theorists have yet studied networks because they are evanescent, ebbing and flowing around issues, ideas, and knowledge. It is impossible to guess how many of these networks exist today in the United States and other industrialized countries. The numbers certainly run into the many thousands in this country, and many hundred exist transnationally. Their chief product is information processing, pattern recognition, and societal learning.

Networks are a combination of invisible college and a modern version of the Committees of Correspondence that our revolutionary forefathers used as vehicles for political change. Luckily, networks are linked by the mimeograph machine, the postal system, and the telephone—all decentralized technologies accessible to individual users with constitutional guarantees of privacy. Networks can now create a recognizable, media-reportable, national event expressing grass-roots interest in a political issue in a matter of hours. Even a nation as communications-rich as our own now requires this kind of instant political signaling system to its decision centers in order to overcome bureaucratic inertia and hardening of our political arteries.

Network cross-hatches all existing structured institutions and links diverse participants who are in metaphysical harmony. Sociologists are beginning to evidence interest in studying networking. However, these spontaneous organic forms will elude such outside observers since they create 'static' on the lines, and this is instantly picked up by networkers who then regroup, using alternative channels.

To try to analyze this new organizational form with traditional, reductionist social science approaches would be unfortunate; networking is the most vital, intelligent, integrative organizational mode on our turbulent social scene. Perhaps this self-organizing mode represents a new maturing of human intelligence. It may even augur the next evolutionary step in developing human consciousness, which is now necessary if we are able to survive on spaceship Earth."

And from Mary Vogel (2805 E. 16 Ave. #11, Denver 80206): "I found newsletter #14 really exciting—especially the report on the Blacksburg Conference. I really need some alternative to the Colorado AIP chapter which continues to serve Coors beer after its meetings—even after I've raised the issue of supporting the Coors strike many times over!"

I'm not sure where to go with that set of responses. That only a half dozen of you bothered responding is the most salient fact. The other indicator is that, so far as I can tell, there hasn't been much follow-up movement from the steering committee set up after the Blacksburg conference. Again, it seems, the issue of a more grandiose future for the Network has been raised, and it doesn't seem to have "taken." The idea of a journal still keeps getting raised, and it's something people should write in about if they have any concrete ideas on how to move ahead with that. The limited response on the organizational issues should not be regarded as overly discouraging, in my view. The Network seems, in its present form, to be really important and satisfying to a great many people (we get all kinds of nice complimentary notes from you folks out there, which, because of space considerations and the editor's personal taste, don't get printed. The question of our future should get raised periodically, and if and when the time is ripe (politically and organizationally) we will move on to bigger and better things than communication and assorted local happenings.

One last item on the VPI conference: Copies of the *Proceedings of the 1978 Blacksburg Conference on Planning Theory*, edited by Sara Rosenberry and Harvey Goldstein, are now available. Write to *Proceedings* c/o Sara Rosenberry, Division of Environmental and Urban Systems, VPI, Blacksburg, VA 24061. Enclose an \$8 check for each copy made out to: Treasurer, VPI & SU. Conference registrants will receive their copy in the mail, *gratis*.

BOSTON AREA NETWORK (c/o CSPP, 123 Mt. Auburn St., Cambridge MA 02138)—the only regional report during these slack summer months: At the May meeting Steve Klein and Jay Ostrower discussed the current state of the "employment and training system" at the state and local level, with heavy focus on CETA. Basically the "employment and training system" was described as including six elements: 1) job preparation, 2) support services (DPW, DYS, WIN, etc.), 3) labor market participation (labor statistics and assessment), 4) labor exchange (D.E.S. job finding), 5) Public Service Employment (CETA) and 6) coordination. Public Service Employment is seen as the fastest growing sector. The discussion then turned to an analysis of the primary and secondary labor markets, dual labor markets in general and the specific conditions of the Massachusetts economy. Critiques centered on two themes: a) organizational incompetence, and b) the limits of any such programs in the face of structural contradictions, particularly job scarcity. Strategies that were explored as avenues for progressive effort included channeling of P SE and CETA funds toward community groups and CDC's, plant and industry retention, pressing for full employment and organizing unemployed workers.

The group's July meeting was devoted to a slide presentation and discussion on the recent trip to Cuba by several local architects and planners.

Two jobs announced at the time their last newsletter went out (June), which may or may not still be open: 1) Director of Housing and Energy Conservation, ABCD (Action for Boston Comm. Dev.), 150 Tremont, Boston 02111, (617) 354-6000 x 275, Ms. Sullivan, \$15-20,000; 2) Full- or part-time teaching position, on one-year appointment basis, in Tufts' Grad. Prog. in Urban, Social and Environmental Policy; teaching areas include land use planning, health care planning and community development. Contact Ken Geiser, (617) 628-5000 x 6159.

URBAN ENVIRONMENTAL EDUCATION COALITION: From J. Tevere MacFadyen, 33 Richdale Ave., Rm. 205, Cambridge MA 02140: The Urban Environmental Education Coalition is a Boston-based loose knit collaborative of educators, designers, urbanists, planners and miscellaneous plain folks concerned with using the urban landscape as a living and learning laboratory. So far it has been an exploratory and support organization, sharing experiences of members and offering assistance on projects to each other. We have held two good conferences, in 1977 and 1978, called *City Sources*, one-day celebrations of the city as a learning center. Now we publish a newsletter, of which I am the editor, and in which we are hoping to collect experiences, polemics, reviews, information, and anything else relevant to the revitalization of urban neighborhoods through education and understanding. Our next issue will be out in September, closing date for submissions of materials is August 10. The theme of the issue is: Pride in Place. It will center on the role of landscape and cityscape in pride creating learning and endeavor.

"The UEEC welcomes the input of Network members, particularly those based around Boston. Our plans for the future include another conference next spring, further issues of the newsletter, and a workshop series in the fall of 1978 called 'Exploring Urban Environments.' For information on any of this, people should write me."

WALNUT HILLS REDEVELOPMENT FOUNDATION: This is a new organization, headed by Don Lenz, formerly head of the Community Planning Center. The Foundation is a community development corporation, focussing on initiation of neighborhood revitalization programs by neighborhood residents themselves. Among their current efforts is a Neighborhood Revisualization Campaign, using posters of landmark buildings, a complete cultural history of the Walnut Hills area, and a series of magazine articles on neighborhood movements. Further information from Noah Eric Dorius, Preservation Planner at the Foundation, 2817 Woodburn Ave., Cincinnati OH 45206 (513) 861-6111.

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HELP FOR A CHILEAN ARCHITECT: Jack Spence (Pol. Sci. Dept., U. Mass. Boston) has sent on a request he received from the Chile Solidarity Comm., through the Amnesty Internl. adoption group, regarding Alejandro Rodriguez Urzua, a Chilean architect/planner and professor, detained by the secret police in July, 1976 and since that time "disappeared." Via a recent phone conversation with his wife, the AI group has reason to think Rodriguez still is alive and feels that if there were a job offer for him from the US they might be able to persuade the Chilean government to allow him to go into exile. Spence writes: "The case of this Chilean is desperate. On the other hand, past experience has demonstrated that the kind of support work this committee is doing for its 'adopted' political prisoner can be effective. Often, finding the prisoner a job in the US or Europe can make the difference in getting him/her out of jail, particularly if the prospective employer joins in the lobbying effort." If anyone has any leads or offers, or would like a copy of Rodriguez' impressive resume, contact directly the woman who contacted Spence, Suzanne Zantop, 3 Woodmore Dr., Hanover NH 03755 (603) 643-3420.

From John Turner (30 Greenwood Rd. London E8 1AB): "John F.C. Turner and co-workers Michael Drake, Peter Stead and Bertha (Chickie) Turner, have set up AHAS as a non-profit organization to help local groups working on housing and locality improvement. AHAS' current and intended activities are mainly working with local cooperative and self-help groups managing, building, or improving their own homes. Michael Drake is working on a major proposal for cooperative tenant control of transfers within the public housing system; Peter Stead and Chickie Turner are working with new-build and rehab. cooperatives, and John Turner is working mainly on the AHAS/IFDA project described below.

"One project is to set up a Housing Tools Exchange through which people can get useful documents and contacts with other people and organizations likely to have relevant experience and knowledge. Though not yet funded, this project will be initiated as a by-product of a contribution that AHAS is making to the IFDA (International Foundation for Development Alternatives) project: A Contribution to the 'Third System' in the Elaboration and Implementation of a United Nations Development Strategy for the 1980s and Beyond. This will consist of a summary for a policy on housing and local development derived from two major premises: 1) that local control and central planning are complementary and that they are 2) essential for the predominant use of plentiful, renewable and non-polluting resources. As these principles are universal, the summary is bound to be very general; in order to compensate for this, AHAS is collecting as many illustrative cases as possible from all contexts. Anyone interested, and who thinks he or she may be able to contribute, is invited to write for further details to John Turner at AHAS, 5 Dryden Street, London WC2E 9NW.

"I would also like to announce the Special Programme on Housing in Development that I will be directing at the Development Planning Unit, University College London, from April 17 through July 6, 1979. This is for experienced professionals and administrators, mainly from Third World countries, and it will be using the draft of the AHAS/IFDA paper as the principal theme discussion paper. Anyone interested should write to the Administrative Officer, DPU 9-11 Endsleigh Gardens, London WC1E 0ED.

"The only other news of possible interest to networkers is that I am starting on a long-delayed debate with critics of my work with a paper in the next issue of *World Development* (Preager, Headington, Oxford) which also contains a version of Rod Burgess' *Self-Help Housing: A New Imperialist Strategy? A Critique of the Turner Theory*. My own response is titled *Housing in Three Dimensions: Terms of Reference for a Redefinition of the Housing Question*."

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RENT REBATES IN CALIFORNIA: One of the totally unexpected consequences of Prop. 13 has been the huge upsurge in the tenant movement. Tenants got totally screwed by Prop. 13, since they don't (directly) pay property taxes; all the reductions go to their landlords, as windfall profits. In several cities (LA, SF, San Diego, Berkeley, Santa Cruz, Davis, Palo Alto, Mountain View, El Monte) active campaigns are underway for some kind of renters' rebate, usually involving some form of rent control. In some cases (notably LA), it is being done by and through the City Council—impelled by a great deal of renter pressure. In others, it's being done more directly, via the initiative process. Davis, Berkeley, Palo Alto, Mountain View, and SF already have turned in their signatures to get a renters' rebate ordinance on the November ballot. In SF, a group that several Network people formed (San Franciscans for a Renters Property Tax Rebate) collected 25,000 signatures in three weeks (10,500 were needed). The ordinances vary in strength (some call for rebate of 100% of the landlords' tax savings, some for less than 100%; some cover all units, some exempt portions of the housing stock), but all have some kind of rent control or rent stabilization feature—the only way to prevent landlords from taking back with the other hand what the law would require them to return to their tenants. The landlords' groups have reacted predictably: on the one hand screaming about violation of property rights, on the other hand offering various compromise solutions. The most humorous is the "voluntary rebate"—that's been endorsed by Jerry Brown, landlord groups, and the editorial writers for the Big Media (they openly warn landlords to roll back rents voluntarily or face the spectre of rent control). But the facts of capitalism being what they are, the voluntary approach falls by its own weight. The fallback position now is some kind of weak state law that would preempt local ordinances and organizing efforts. Over the next few months that battle will be fought; it will be an exciting time, one which gives a glimmer of what a strong tenant movement could produce. Further information available from the statewide tenant coalition CHAIN (Calif. Housing Action & Inf. Network), 6529 Telegraph Ave., Oakland 94609.

BIBLIOGRAPHY OF LEFT PUBLICATIONS AND RESOURCES IN ENGLISH: Monthly Review Press has just sent us a terrific 39-page resource, listing radical professional and general journals; left newspapers, news agencies and journals mainly (but not exclusively) affiliated with political organizations; and an annotated bibliography of teaching and research materials and resources: books, pamphlets, bibliographies, films, tapes, comics, games, songs, etc., and resource organizations in various areas. It's Part VI (titled "Teaching Materials"), which constitutes an appendix to *Studies in Socialist Pedagogy* (eds. Theodore Mills Norton and Bertell Ollman), published by MR Press (62 W. 14 St., NYC 10011); it was unclear whether one can order this appendix separately, but write MR. The rest of the book is: Part I, *Classics of Socialist Pedagogy*, includes articles by V.I. Lenin, Mao Tse-tung, Antonio Gramsci, and Paulo Freire. Part II, *Whom Are We Teaching?* includes pieces by Leo Huberman, John McDermott, and Ira Shor. Part III, *Toward the Dialectical Presentation of Content* includes articles on teaching in specific disciplines, such as economics, literature, physics, feminism, and so on. Part IV deals with various points of view on the question of teacher-student relationships, and the problem of developing "socialist relations" in the classroom. Part V consists of letters from socialist teachers.

From Al Solnit (c/o Urban Studies Graduate Prog., Portland St. U., PO Box 751, Portland, OR 97201): "After 11 years of affluent Marin, I've become a city dweller and Planning Program Chairman at Portland State's Graduate School of Urban Studies.

"I'm currently working with a K-12 alternative school in the inner city, developing a curriculum in 'urban citizenship' for teachers and students that focuses on middle class kids learning to evaluate and understand how cities work and how real citizen power differs from public relations and liberal myths of 'equal political opportunity.' If any other networkers have experience or interest in this, I'd like to hear from them."

RED BOLOGNA: Andy Melamed writes that this book, mentioned in #14, is available from Development Education Centre, 121A Avenue Rd., Toronto M5R 2G3. \$4.50 a copy (Canadian) plus 15% postage, but "probably the 11% devaluation of Canadian to US dollars would pay the postage. They also have a fine selection of books and films (e.g. 'Daily Life on Chinese Communes'). Write for their catalog."

COMMON SPACE (COOPS): From Charlie Warner of Common Space (118 E. 26 St., Mpls. 55404 (612) 825-4420): "A couple of notes from Minnesota:

"First, Common Space is working here to develop cooperative housing. It's slow work getting bureaucracies to accept the idea of poor people owning and controlling their own housing. The Minnesota Housing Finance Agency has a district proclivity toward dealing with for-profit developers who build new rental housing. They're having inertia problems adjusting to non-profit groups who want to rehab existing buildings for cooperative homeownership. A first project of the latter sort—converting an abandoned school into a 45 unit coop—is wending its way painfully through the MHFA and looks like it'll be getting a mortgage (and Section 8 allocation) approved this year.

"We've had better luck with the local Housing Authority in Minneapolis. A 13-unit coop conversion has been completed and financing (312 loan and CDBG-funded write-down) is just about nailed down on a four-plex project. If Networkistas are interested, we can send out guidelines for the Authority's multi-unit rehab program (CDBG-funded) which we're using to develop our projects. Also, available is a set of coop documents: articles, by-laws, occupancy agreement and house rules, which are in use by the 13-unit coop. It's a low and moderate income project with NO equity build-up.

"A note about our strategy for financing these projects. We are using front-end subsidies to reduce the debt service requirement so that resulting monthly charges are below the existing Section 8 'fair market rents' (\$264 for a 2-br unit, utilities included in the Twin Cities). This front-end cost is \$6,000-\$15,000 plus, per unit, depending on whether the building is occupied, the kind of financing available (312 is somewhat iffy from one moment to the next), the extent of rehab, etc. The coop units, upon completion, will thus be available to Section 8 eligible families.

"Second Item. We're working with others here to set up a service research library on cooperative housing. We would really appreciate hearing from readers about suggestions for books, periodicals, audio-visual materials, etc. relating to coops for the library's collection. We hope to get a foundation grant to underwrite the library's operation and would make materials available to all—at low or no cost, depending on foundation largesse. Needless to say, we'll send you a copy of the library's collection list when we get it going. Ideas from Network folks are eagerly sought."

WHO'S AT 1002 N. GREENSBORO ST., CARRBORO, N.C.?

We got a note with an address change, and a \$25 contribution, but it got detached from anything that indicated the person's name. Please let us know.

ANALYTIC FOUNDATIONS OF COMMUNITY ORGANIZATION PRACTICE: Jeffrey Galper has available a bibliography for the above-titled course he teaches in the School of Social Administration at Temple. "Always looking for new, good readings for that class." (2203 Lombard St., Phila. 19147).

DAVE SMITH, formerly co-coordinator of the So. Calif. Network gang, now is the "organizational planner" for the Hopi Indian Tribe in NE Arizona and would like to correspond with planners in similar situations (PO Box 256, Oraibi, AZ 86039).

CRITICAL MASS '78 is the Third Nat'l Gathering of the Citizen Movement for Safe and Efficient Energy, Oct. 6-8 at the Capitol Hilton in Wash. Further information from PO Box 1538, Washington DC 20013, (202) 546-4790. Immediately following (Oct. 8-10) will be the Nuclear Intervenors Training Conf., "an intensive conference to train people in the skills needed to make nuclear intervention an effective tool of public advocacy." Information from NITC, 1025 15th St. NW, Suite 500, Wash. 20005.

JOB: Planning and Development Dir., Albuquerque. Resume to Robert Cannady, Employment Div., PO Box 1293, Albuquerque 87103.

FROM MARTIN KRIEGER (Hubert H. Humphrey Institute of Public Affairs, University of Minnesota, Minneapolis, MN 55455 . . . but see below).

1. We have become the above named Institute in the past year and are in the process of gaining a substantial endowment (\$14-20 million). The Institute will expand and we shall be recruiting, probably beginning in 1979. I shall forward information to the Network. It should be an exciting period.

"I am writing a study that tries to see how methods characteristic of the humanities can help us understand planning processes. I look at evaluation and judgment in terms of art connoisseurship and criticism, utopian planning and design as being concerned with the role of wholes and perfections in our lives, and decision-making in terms of long-term commitments and matters of responsibility. I use Kant, Hegel and Heidegger, respectively, to illuminate these positions.

"A second project involves looking at the ontology of economy, especially in terms of the fetishism of commodities, sex roles etc., and tries to develop an alternative to the hierarchical dominant one. I call this alternative 'perversion,' and it owes a lot to current parisian thought, but mostly to Bataille and (in reaction to) Hegel.

"These theoretical explorations have direct implications for questions about family policy (see the diabolical R. Neuhaus and P. Berger, *To Empower People*, American Press Institute—which says Up With Neighborhood, and then says Send the Gays to New York or San Francisco), about sexism, and about the necessity of any particular mode in a society. As we all know, we need something much sharper than a conventional liberalism to deal with neo-conservatives (who strike me as inadequate conservatives) and defenders of 'sacred' institutions. I want to acknowledge life's necessities (eg. family or work) without allowing them to be used as a cudgel forcing people into conventional realization of them.

"For 1978-79 my address will be: National Humanities Center, P.O. Box 12256, Research Triangle Park, NC 27709."

REORGANIZING PUBLICLY SUPPORTED HEALTH CARE SERVICES IN NYC: Mike Clark and Robb Burlage of Health/PAC and the Columbia Univ. Urban Planning Dept. are developing a plan, to be completed next January, for reorganizing City priorities to favor preventive services and primary care. More information from Clark at Health/PAC, 17 Murray St. NYC 10007 (212-349-8155) or Burlage.

THE LIVABLE CITIES ACT and THE NEIGHBORHOOD SELF-HELP DEVELOPMENT ACT are two new "urban initiatives" HUD has sent us. No chance yet to study them, but if you're interested, contact John Carlin, Office of Asst. Sec. for Neighborhoods, Vol. Assn. and Consumer Protection, HUD, Wash. 20410.

RURAL DEVELOPMENT: From Jeff Scott (224 Valley St., Pulaski, VA 24301): "I am interested in rural development, particularly in helping people with skills but no money get into farming.

"I would like to hear from anyone who has had experience with land trusts, which buy cropland and make it available to qualified people on long-term leases.

"Also, I would like to know how to get in touch with the following organizations: Institute for Community Economics; Northern California Land Trust; New Communities, Inc. (Georgia); Earth Bridge Land Trust (Vermont); Sam Ely Community Services Corp. (Maine); Wartroot Trust (Virginia). Thanks."

Gail Stringer, Ex. Dir. of Germantown Homes, Inc., a non-profit community housing corporation, has available a brochure on their work (5300 Germantown Ave., Phila. 19144 215-VI8-6372).

PROJECT ON THE KIBBUTZ AND COLLECTIVE EDUCATION, THE COOPERATIVE COMMUNITY is the title of a project coordinated by Joseph Blasi, Harvard Grad. School of Educ., Larsen Hall, Camb. Mass 02138. They also have a publication series (Norwood Editions).

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NEEDS ANALYSIS/FEASIBILITY STUDY: From Joe Marsan (616 Washington St. SE, #4, Blacksburg VA 24060): "Commencing in late December of this year I am planning to conduct a needs analysis/feasibility study of the Blackstone Valley in Central Mass.—an area which has stagnated developmentally a-la-1950's. The central focus of the study will be to assess the needs of the Valley towns—separately and as a whole—and to identify an appropriate mechanism for bringing about coordinated community, economic and human resource development in the Valley. Hopefully this phase will be completed by June of 1979 and then we'll move into implementation of the identified mechanism.

"If you or any other networkers could identify any sources/resources for such a project which must be built from the ground up, I would appreciate it."

NATL. TRAINING AND INFORMATION CENTER (1123 W. Wash. Blvd., Chicago 60607, 312-243-3035) has two one-week core courses (Sept. 18-22 and Jan. 22-26) "providing a systematic orientation to the basic principles and skills of community organization and development. Emphasis is placed on development of those skills which help to build broad-based, multi-issue community organizations." Cost is \$200 (limited scholarships available).

"REDLINING IN ROCKAWAY" is not a new pop hit, but a new study of mortgage lending practices of two savings and loans on the Rockaway Peninsula done by Network member Nathan Weber of the Neighborhood Stabilization Program of the NYC Commission on Human Rights. Available (free) from the Public Inf. Office, NYCCHR, 52 Duane St., Rm. 626, NYC 10007, (212) 566-5587.

Mini-update on New Brunswick (from Bob Beaugard, Dept. of Urban Planning, Livingston College, Rutgers, New Brunswick NJ 08903): "Johnson and Johnson is building its world corporate headquarters in the city but designed so as to bring 'suburbia' to this small city. In addition, it will generate few additional jobs (except during the construction phase) and will most likely have internal cafeteria services and other amenities to facilitate their employees never having to go into the community. Thus one can expect little change in the community except for the visual one. Of course, J and J will probably pay more in taxes but the politicians in town have never been able to translate that into improving neighborhoods, changing one of the most dismal school systems in the state, and other increments to the quality of life."

"METHODS FOR ACHIEVING PRODUCTIVE CITIZEN PARTICIPATION" is the title of a workshop Michael Appleby (College of Arch. & Urban Studies, VPI, Blacksburg, Va. 24061) is giving in San Francisco, Nov. 1-3 at the U.C. Center for Continuing Education in Environmental Design. It's for public agency staff, appointed and elected officials, and community leaders. Further information from Michael.

From Rick Hyman (PO Box 1214, Santa Cruz, CA 95061): "In answer to Leslie McFadden's April inquiry about contradictions between environmental concerns and social concerns, a good place to start is the booklet *Environment and Equity* by the Potomac Institute (1501 18th St. NW Washington DC 20036). Also, Environmentalist for Full Employment can be contacted (c/o Richard Grossman, 1101 Vermont Ave. #305, DC 20005). I believe EFFE is an offshoot of Environmental Action, whose biweekly magazine has had many articles on the topic recently. I have pages of notes and sources which I can share with people who come by.

"This subject is very sensitive. Theoretically, any truly environmental initiative should also be socially positive, since sustaining the earth's ecology results in sustaining the human race, and, on a less global plane, there are many activities that have both positive environmental and social impacts, as many articles illustrate. But, there are times when interests collide. Such conflicting cases, with their personal impacts and media play, thwart attempts for general cooperation."

OUR FIRST AMICUS: The Network was asked (by two attorneys I have worked closely with on other matters) to furnish an *amicus curiae* brief for a petition for hearing to the Calif. Supreme Court involving the W. Berkeley Industrial Park urban renewal project. The issues were the power of the municipality and electorate (acting through the initiative process) to zone against the wishes of a state agency (in this case the Berkeley Redevelopment Agency) located within its boundaries, and the electorate's right to change a redevelopment plan through the initiative. The actual brief was drafted by the attorneys and Dennis Keating and Richard LeGates of the Network and went through a quickie review process by a small committee of the Bay Area Network charged with overseeing the group's work. Sadly, the Supreme Court refused the petition. This is a function the Network might serve more often, and if people hear of instances where we might submit an amicus brief they should let us know.

The Proposed NEPA Regulations promulgated by the Council on Environmental Quality are now out. Information from Michael Kane, CEQ, 722 Jackson Pl. NW, Washington 20006 (202) 633-7094.

CITIZENS' ENERGY PROJECT (1413 K St. NW, 8th Flr. Wash. 20005, 202-393-6700) is "a non-profit, tax-exempt group that researches and reports on energy policy, environmental concerns, local energy development, and appropriate technology, with the goal of organizing effective citizen action on these issues." They publish a 20-page monthly magazine, *People and Energy* (\$10 sub.) and have available a publications list.

RENAISSANCE CENTER, DETROIT: Nico Calavita (377 S. College Ave., Newark, Del. 19711) has been contacted by the Italian magazine *Casabella*, which is planning an issue on American cities and is in need of information about Detroit's Renaissance Ctr. project. "They are especially interested in the politics of the project (opposition of local residents, etc.), relations between developers, the city, the state and the Ford Co., and the financial aspects of the venture. I would appreciate any information, reports, articles Network people may know about."

"COMMUNITY: A CALENDAR OF CONSTRUCTIVE SOCIAL CHANGE" (monthly), affiliated with the Fresno Free College Foundation, is available (\$5 yr.) from PO Box 11922, Fresno, Cal. 93776 (264-5803).

REDLINING RESEARCH: From Nathan Weber (NYC Comm. on Human Rights, 52 Duane St., NYC 10007): "One small technical point concerning the item by Rich Kazis in Newsletter #14: To discover the deposit base of a neighborhood (useful in redlining research), you do *not* use the Real Estate Register. That source provides you with mortgage and deed information. Deposit figures—the amount of money a community places in a bank or bank branch—is available from the FDIC Summary of Deposit Information. I believe the FDIC publishes the Summary, in computer printout form, for each state.

"The New York Public Interest Research Group's path-breaking study of redlining in Brooklyn—done *before* there was even a disclosure law on the books—obtained its deposit information from still a different source, New York City's Finance Administration.

NYPIRG is one of several anti-redlining groups now battling banks (and insurance companies) on the redlining issue. There are many others, primarily moderate and middle income community groups in Brooklyn, the Bronx and (lately) Queens. Although each group has its own agenda, they do coordinate efforts, primarily in the areas of legislation and regulations, through a loosely knit coalition. I can provide a list of these groups to anyone who wants it."

ORGANIZERS' CLEARINGHOUSE is an information exchange regarding jobs and apprenticeships for community groups and non-profits. Reachable c/o The Youth Project, 149 9th St., SF CA 94103 (415) 626-5570.

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NUCLEAR INFORMATION AND RESOURCE SERVICE (for Grass Roots Energy Groups) is just getting started. They intend to have a library, skills bank file, referral service, media service, etc. Address: 1025 15th St. NW, Washington 20005 (202) 347-8317.

"HISTORIC PRESERVATION AND THE MINORITY COMMUNITY" is the title of a national conference, being held Oct. 3-6 at the Pittsburgh Hilton. Main sponsor is United Manchester Redevelopment Comm., and further information is available from Stanley Lowe, ex. dir. of the Committee, 1120 Pennsylvania Ave., Pittsburgh 15233, 323-1743.

HOUSING IN THE PUBLIC DOMAIN: THE ONLY SOLUTION by Peter Hawley is now available in a revised, expanded edition. "The book proposes a method for financing new housing (direct allocation of funds—no mortgages, interest payments, bondholders, etc.), for placing existing housing in the public domain, and for creating a People's Housing Board and Tenants' Committees to run buildings." It's available from the Metropolitan Council on Housing, 24 W. 30 St., NYC 10001. \$3.45 for a single copy, with organization discounts for 2 or more copies.

IMPACT OF MINING ON SMALL COMMUNITIES: From Paul McHugh (244 Lake Lawn Pl., Madison WI 53703): "I'm beginning a study (which I hope will have some impact of its own) of the likely economic and social impacts of proposed large-scale zinc-copper mining by Exxon near Crandon, Wisconsin (pop. 1,500). This will involve one or more *case studies* of comparably-impacted communities. Finding comparable cases is the problem! My plea is for any Networkers who know of a place or places meeting a majority of the following criteria to please get in touch. I'm looking for:

- A rural community with a pre-impact population of between 500 and 3,500;
- Should be the closest town of its size to, and within 25 miles (or less) of, a large mine, factory, or energy facility;
- The mine or factory should have been built or sharply expanded in the past 10-15 years, employ between 300 and 3,000 workers, and pay wages above the local average;
- Surrounding population should be neither very sparse nor very dense by rural U.S. standards;
- (would be nice, but not so important:) Presence of a local tourist or forest products industry; was a 'depressed' area prior to the impacting industry; presence of larger town(s) within 50 miles of site."

THE COOPERATIVE HOUSING BULLETIN is put out by the Natl. Assn. of Housing Cooperatives (new address: 1828 L St. NW, Wash. 20036, 202-872-0550.)

The *Elsie Street Plan*, a neighborhood plan that sets out specific proposals for residential development in its area was accepted by the San Francisco City Planning Commission on July 6. The 6 to 1 vote established a Neighborhood Building Review Board on a one year pilot project basis.

The *Elsie Street Plan* contain Design, Energy and Cost Guidelines for new construction. The Commission did not accept the 10-15 % limitation on developers' profits recommended by the Plan. The Plan's program for building low and moderate income housing is moving forward well.

The Plan was expensive to print up on account of photographs and its length, so the Block Club must charge \$5 per copy, 'cause that's our cost mailed out. Checks payable to: Elsie Street Development Study. Copies and info. can be obtained from Roger Borgenicht, 63 Winfield St., SF, CA 94110 (415) 826-3959 or 821-4417.

SCAT (Services to Community Action and Tenants) has a new subscription service for its reports and pamphlets on housing, planning and community organizing issues. For information, contact them at 27 Clerkenwell Close, London EC1.

BUILDING WITH DIRECT LABOUR: Local Authority Building and the Crisis in the Construction Industry is a well researched study of the construction industry in the UK. It's available (\$5) from Direct Labour Collective, Housing Wkshp. of the Conf. of Socialist Economists, 55 Mount Pleasant, London WC1X OAE.

NATIONAL DEVELOPMENT BANK: From Michael Kieschnick (8 St. Paul St., #3, Cambridge MA 02139): "I have finished a detailed (but not technical) analysis of Carter's National Development Bank for the National Commission on Neighborhoods. A six-page executive summary is available. The full report is over 60 pages—I am willing to share it with others at my reproduction cost—\$2. Alternatively, it may be possible to get copies from George Morrison at the National Commission (2000 K St. NW, Suite 350, Wash. 20006). I am presently finishing a detailed analysis of capital markets and economic development—complete with some empirical analysis, and would be interested in any other efforts in work on capital markets for economic development—particularly the design of development finance institutions."

RENT CONTROL FOLLOW-UP, SANTA BARBARA (from Linda Lillow, S.B. Rent Control Alliance, PO Box 2166, SB CA 93120, 805-962-3660, 966-3880): "Santa Barbara may have lost the electoral battle for rent control, but the tenants movement there has been advanced on many fronts. The Rent Control Alliance sponsoring the campaign is now re-grouping to form a long-term housing consumers' and tenants rights' union, building on the substantial base generated by the campaign. The Alliance produced several enduring works that other potential rent control campaigns and tenants/housing organizations may find helpful:

1) A 33 $\frac{1}{3}$ RPM phonograph record of the 'Talkin' Tenants' Blues' written and sung by Mike Rawson (an insightful and passionate song every tenant will relate to), with a medley of tenant/housing/property songs written and performed by SCHAC (Santa Cruz Housing Action Committee) on the flip side (\$1.50 ea.).

2) An hour-long, color videotape (3/4") on the housing crisis in Santa Barbara, the plight of tenants, housing economics and the rent control debate, produced by Jake Buckwalter—this tape is of excellent technical quality, and a powerful statement about the need for rent control—although it talks of Santa Barbara specifically, it is also of general interest and could be illuminating anywhere—write us if interested in obtaining a copy.

3) 'Understanding Landlording,' a peoples' manual on how profits are made in rental housing—compares 3 landlords—who raises rents exactly with costs, one with the 'cost-of-living,' and one with 'what the market will bear,' as well as comparing these profits with more 'normal' investments, such as long-term savings accounts. This booklet explains the basic elements of profit-taking through landlording, e.g., cash flow, tax advantages, appreciation, and equity build-up, in simple terms using case examples, and also presents a simplified explanation of the processes of 'pyramiding' and speculation in an appreciating market. Plans call for revising this manual to make it more visually explanatory and even easier for a lay person to understand, so feedback and suggestions would be appreciated. Available for cost of repro and mailing (\$1).

4) A study of concentration of ownership of rental housing in Santa Barbara (60 owners [less than 0.1% of the population] own approximately one-half of all multiple-units in Santa Barbara); property tax decreases on rental units over the last 2 years (property tax decreases averaged 25% over the last 2 years in Santa Barbara), and turnover rates of rental housing (approximately 1/3 of all rental housing in Sta. Barbara was bought or sold in the last 2 years). This study is really monumental in its completeness, and was conducted by three UCSB students, Neal Linson, Sovin Garber and Gail Trachtenberg. Summary of findings and basic methodology available for cost of repro and mailing (\$0.50).

"The RCA is also putting together a resource list and central file on rent control for CHAIN (California Housing Action and Information Network), which should be available by mid-August."

"**GREAT BOOKS IN PLANNING**": Paul Niebanck (College Eight, UC Santa Cruz 95064) has put together a list, based on the suggestions of a dozen or so colleague. The list is graded into three categories: "Great Book," "Well, maybe" and "Well, no!" It's a Work-in-Progress, so if there's enough interest he's planning to refine and update it.

MICHIGAN TENANTS RIGHTS COALITION: From Roger Winthrop (Ingham C ty. Tenants Union, 123 N. Fairview, Lansing 48912): "Some of your network folk might be interested in the Michigan Tenant Rights Coalition. Alliance of TUs, welfare rights, social service, legal aids . . . we use MTRC as our one-voice legislative force. About 2 $\frac{1}{2}$ years old now, have delivered a very strong constructive eviction act with damages straight to tenant. Have come halfway home on an explicit protection from retaliatory acts and a Truth in Leasing bill, expect both to be law by end of year. We publish an informal legislative update on Michigan happenings about 10 times a year and would be happy to send it along to anyone curious of our doings. It, too, is unfunded by anyone other than ourselves, so we'd appreciate about \$2 just to cover postage. Contact Yvonne Nanasi c/o PIRGIM, 590 Hollister Bldg., Lansing MI 48933 517/487-6001."

ENERGY AND ALTERNATIVES is a quarterly (\$4), available through PO Box 681, Salem OR 97308.

LEFT CURVE is a "magazine concerned with the role of culture in the process of working-class revolution." Fern Tiger of the Network is one of the editors. Subs are \$7, from 1230 Grant Ave., Box 302, SF CA 94133.

BUILDING A MODEL BLACK COMMUNITY: THE ROXBURY ACTION PROGRAM by Stewart Perry is a 101-page "case study of self-determined community revitalization, the efforts made by a black community in a badly deteriorated inner-city neighborhood of Boston." Available from the Ctr. for Community Econ. Dev., 639 Mass. Ave., Suite 316, Cambridge MA 02139; no price given.

The National Conference on Public Access Cable Television is being held Aug. 2-5 at the El Cortez Hotel in San Diego, sponsored by the Community Video Center. Information (ex post facto if this doesn't arrive in time) from 520 E St., Suite 901, San Diego 92101 (714) 239-3393.

REINVESTMENT STRATEGIES: Gary Kitahata (2647 Lafayette Dr., Davis, CA 95616, 916-445-6164-wk, 758-4622-home) writes: "I am a member of the City of Davis Special Task Force on Investments, established by a city ballot measure in March to investigate the withdrawal of municipal investments from banks and companies doing business in South Africa. I would be interested in hearing from any Network member who has experience/contacts with reinvestment strategies, particularly new local financial institutions such as municipal banks or community credit unions."

THE AD HOC INCOME HOUSING COALITION (215 8th St. NE, Washington 20002) has three recent papers: "Tax Expenditures and Housing Policy," "Summary of Housing and Community Development Amendments of 1978" and "National Housing Goals and Low Income Housing Needs."

"**GUIDEBOOK FOR SEEKING ELDERLY HOUSING**," by Charles Piller, is available from the Asian-American Service Center, 330 Ellis St., SF 94102 (\$2 suggested donation).

RADICAL HOUSING SOLUTION FOR THE ELDERLY? Laura Riggs (164 Minnesota Ave., Buffalo 14214) wants to hear from anyone working on, or interested in this subject.

A note of reassurance to any of you who took seriously my introductory paragraph to #14 regarding future design developments for the newsletter. One member wrote in saying he liked the "snazzy new format" but expressing concern about the upcoming glossy paper, as it cannot be recycled. Fear not, we aren't about to become slick and glossy in any sense.

#14 was returned for the following (if you know their new addresses, or are in contact with them, let us know): David Hartley (Cleveland), Robin Erdmann (Madison), Katie Ahern (Camb.), Bob Brehm (Evanston), Scott Coltrane (Santa Cruz), William Craven (Topeka), John Edward (NYC), Dorothy Ebersole (Macatawa, MI), Theresa Eason (NYC), Celina Francis (Madison), Barry Feldman (Camb.), Larry Florin (Purchase),

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Norman Glickman (Phila.), Susan Lloyd (Grand Rapids), Laura MacEachen (Berk.), Ed McFarlan (Boston), Nelson Streib (Springfield, OH), David Tucker (Champaign), ER Wezner (Milw.), Jin-Soo Yeap (Rochester), Lon Burnham (Ft. Worth), Lauren Schaeffer (Madison).

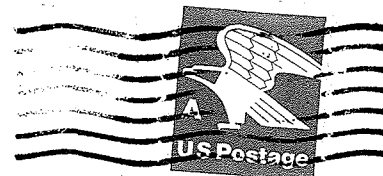
Thanks to Bill Burke, Alex Angelo and Bob Rhine for doing the mailing of #14.

And, to the red X'd of you who heed it not, s'long


Chester Hartman

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FIRST CLASS



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