

PLANNERS NETWORK

#98—March 22, 1993

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□ **PN QUESTIONNAIRES:** We've received some 125 questionnaires back from you, or about a 20-percent return. The questionnaire return rate compares with an average 30-percent return rate on PN Roster biosketches, and an average 60-percent rate of financially contributing PNs.

The returned questionnaires contain some useful guidance. Prentice and Chester will summarize and analyze the results, and the PN Steering Committee will meet by phone, and make some recommendations about the future of PN.

Look for a report in PN #99.

□ **PN INCOME/EXPENSES:** Following our practice of reporting annually on PN expenses, as well as periodically on income, the following numbers cover the 12 months ending December 31, 1992:

Our total income was \$11,130, including \$10,710 in contributions and \$268 in interest. Total expenses were \$9,720, including \$3,407 for editorial and administrative support, \$2,554 for printing, \$1,881 for addressing and mailing services, \$1,190 for layout and paste-up, and \$538 for postage. We finished the year with a \$1,410 surplus.

This compares with 1991 figures of \$14,525 in income, \$13,402 in expenses, and a surplus of \$1,123.

□ **NEW PN PHONE/FAX:** PN has new phone and fax numbers, but there is no change in our address. Please update your Rolodexes to make PN's phone 202/347-1457, and fax 202/638-2095.

With PN Chair Chester Hartman's move out of IPS, it's easier to route calls and faxes to Newsletter Editor Prentice Bowsher's office, but (for a variety of practical reasons) better to keep the IPS mailing address, which mail Chester retrieves regularly.

□ **FINANCIAL MINI-REPORT:** We have received financial contributions of \$2,697 from 67 Networkers, since the January newsletter—a great start to a new year. Among them were a number in the \$100-\$300 range, which, as Chester says, are real uppers. We deeply appreciate the generosity of each contribution.

For comparison, the March 1992 newsletter reported 91 contributions, totaling \$3,164.

To tell quickly when you last supported PN with a check, look for the date after your name on the mailing label. We suggest contributing at least once each year, and we change (or add) the date whenever we get a check. The absence of a date means you have not yet contributed financially, and we'd like a check from you, if possible.

Passing the Word

□ **HOUSING FINANCE:** From PNER Dan Garr (Dept. of Urban and Regional Planning, San Jose State Univ., San Jose, CA 95192, 408/924-1351): I'm interested in learning of any municipalities or other jurisdictions which use silent second mortgages (deferred, balloon-payment loans) to assist moderate-income people in amassing a sufficient downpayment to qualify

for homeownership. Typically, the loan becomes due upon sale of the property.

□ **RACE, POLITICS and Economic Development: Community Perspectives**, edited by James Jennings, is a collection of essays by economists, political scientists, and activists, with both black nationalist and Marxist critiques of black social and economic development. Publisher: Verso Press, 29 W. 35th St., New York, NY 10001, 212/244-3336. No price listed.

□ **COMMUNITY DEVELOPMENT:** The Council for Community-Based Development (1070 Thomas Jefferson St. N.W., Wash., DC 20007, 202/342-9262) has a listing of available materials, some of which are free.

□ **UNDERCLASS: The 'Underclass' Debate: Views from History**, edited by Michael Katz, is a 507-page paperback from Princeton University Press. No price listed.

□ **NEIGHBORHOODS: Rediscovering America's Neighborhoods: A Call to Action** is a four-page policy paper from the National Association of Housing and Redevelopment Officials, 1320 18th St. N.W., Wash., DC 20036, 202/429-2960. Single copies are free.

□ **SOCIAL SERVICES/COMPUTERS: Data Now!** is a data base for housing counseling and other social service case management agencies. Details: James Frazier & Associates, 315 Amber St., Pittsburgh, PA 15206, 412/362-7326.

□ **CHRONICALLY POOR:** The Rockefeller Foundation (1133 Ave. of the Americas, New York, NY 10036) has a 16-page report, *Improving Opportunities for the Chronically Poor in America's Cities*, on efforts funded by the foundation's Equal Opportunity Program. Contact: Deann Brewer, 212/869-8500. Single copies are free.

□ **POVERTY/POLICY:** "Poverty and Public Policy: A Conference" is an issue of the journal *Focus*, which reports on a May 1992 conference of the Institute for Research on Poverty (Univ. of Wisconsin, Madison, WI 53706, 608/262-6358). No price listed.

□ **HOUSING REPORT: A Place To Call Home: The Low-Income Housing Crisis in 44 Major Metropolitan Areas** is a 74-page report with appendices from the Center on Budget and Policy Priorities, 777 N. Capitol St. N.E. #705, Wash., DC 20002, 202/408-1080. No price listed. It is a companion to a 1991 Center report, *A Place To Call Home: The Low-Income Housing Crisis Continues*.

□ **DISCRIMINATION/COSTS: Economic Cost of Discrimination Against Black Americans**, by former Federal Reserve board member Andrew Brimmer (4400 MacArthur Blvd. N.W. #302, Wash., DC 20007, 202/342-6255), is a 24-page paper delivered to the North American Economic and Finance Association and National Economic Association. No price listed.

INSURANCE REDLINING: ACORN (739 8th St. S.E., Wash., DC 20003, 202/547-2500) has issued a 69-page report, *A Policy of Discrimination? Homeowners Insurance Redlining in 14 Cities*. No price listed.

CHILD POVERTY: *Two Americas: Alternative Futures for Child Poverty in the U.S.*, by John Cook and Larry Brown, is a 25-page study from the Tufts Univ. Center on Hunger, Poverty and Nutrition Policy (Medford, MA 02155, 617/627-3956). No price listed.

URBAN RESEARCH: The Northwestern Univ. Center for Urban Affairs and Policy Research (2040 Sheridan Rd., Evanston, IL 60208) has available its Fall 1992 list of Working Papers, on such topics as "Poverty, Race & Inequality," "Educational Policy," and "Family Policy."

ATLANTA OLYMPICS/ORGANIZING: *Organizing in the Other America: A Case Study Handbook*, by Rev. Houston Wheeler, is a 205-page account of organizing at the McDaniel-Glenn housing project around affordable housing and the 1996 Olympics. Copies are \$12, from: Southern Ministry Network, Box 89278, Atlanta, GA 30312, 404/624-9079.

INCLUSIVE COMMUNITIES: The American Friends Service Committee (1501 Cherry St., Philadelphia, PA 19102, 215/241-7000) has available "A Statement of Principles on Inclusive Communities," based on its December 1992 Symposium on Inclusive Communities, and is preparing other related resources. Contact: Carolyn Farrow-Garland.

KERNER UPDATE: "The Urban Crisis of Isolation: The Kerner Commission Report Revisited" is an upcoming (June 1993) special issue of the *North Carolina Law Review* (Univ. of North Carolina, Chapel Hill, NC 27599), with articles by Pners Chester Hartman, Peter Dreier, Ann Markusen, and Susan Fainstein, among others. Copies are \$8.

NETWORKER UPDATE: From Jeffrey London (Mountain Shelter Inc., Box 743, 170 E. Main St. #404, Wytheville, VA 24382, 703/228-6280): Mountain Shelter Inc. is a new housing nonprofit, serving five rural counties in southwestern Virginia. I have been executive director since July. Our project list ranges from employer-assisted housing to constructed wetland waste systems.

Separately, my housing bumper stickers, "HOUSES: Everybody Gets One Before Anybody Gets Two," are available in a new edition: \$1 apiece; 25 or more are 50 cents apiece.

ASIAN PACIFIC AMERICANS: *The State of Asian Pacific America: A Public Policy Report* is a book from Leadership Education for Asian Pacifics (327 E. Second St. #226, Los Angeles, CA 90012, 213/485-1422), with essays on population projections, education, women, health, immigration, civil rights, empowerment, race relations, and affirmative action. Copies are \$10, paper.

TUFTS FELLOWS: The Tufts Univ. (Medford, MA 02155) Public Service Fellows Program has a due date of April 19 for applications. Five to eight three- and six-month sabbaticals, bearing a maximum \$2,000/month stipend, are available, beginning September 1.

1991 DC RIOT UPDATE: *Racial and Ethnic Tensions in*

American Communities: Poverty, Inequality, and Discrimination: The Mount Pleasant Report is a 173-page report from the U.S. Civil Rights Commission (Washington, DC 20425) on the May 1991 racial riots in Washington, DC's, Mt. Pleasant area. No price listed.

AFFORDABLE HOUSING: The Federal Home Loan Bank of Seattle (1501 Fourth Ave., Seattle, WA 98101, 206/340-2300) has issued a 25-page report, *The 1991 Report of Affordable Housing Initiatives*. Single copies are free.

MORTGAGE LENDING: *Loan Denied: Racial Discrimination in Residential Lending Decisions by Financial Institutions in Washtenaw County (MI)* is a 16-page report from the Fair Housing Center of Washtenaw County, Box 7185, Ann Arbor, MI 48107. Copies are \$5.

TAX CREDIT GUIDE: Pner Joe Guggenheim's seventh edition of *Tax Credits for Low-Income Housing: Opportunities for Developers, Nonprofits, and Communities under the 1986 and Subsequent Tax Acts*, which we cited in the January PN at \$163.50 for a looseleaf edition with three updates, also comes in a softcover version, with no updates, for \$62, and carries a further 10-percent discount for community nonprofits.

BLACK BALTIMORE: *A New Theory of Community* is a 288-page book by Harold McDougall of the Catholic Univ. Law School. Copies are \$34.95, from: Temple University Press, 800/447-1656.

WORKER CO-OPS: From Mark Miller (The Berkshire Eagle, 75 S. Church St., Pittsfield, MA 01202, 413/447-7311): I am researching worker-owned industrial and other co-ops in the United States for a series of newspaper articles. I'd appreciate tips about co-ops from across the country.

PEER TUTORING: *A New Model*, by Audrey Gartner and Frank Riessman is a seven-page report from the Peer Research Laboratory, CUNY Graduate School, 25 W. 43rd St. #620, New York, NY 10036.

GAS GUZZLERS: The Advocacy Institute (1730 Rhode Island Ave. N.W. #600, Wash., DC 20036, 202/659-8475) has launched a "Gas Guzzler Campaign" to "educate the public about the terrible damage gas guzzling cars are causing to public health and our environment, and to inform drivers of ways in which they can personally contribute to reducing the harmful effects of fuel-efficient vehicles."

SOCIAL HEALTH/CHILDREN: *1992 Index of Social Health—Special Section: The Social Health of America's Children* is a 15-page report, available from: Marc Miringoff, Fordham Univ. Institute for Innovation in Social Policy, Tarrytown, NY 10591.

AIR POLLUTION: *What Works: Air Pollution Solutions* is a report from the Environmental Exchange (1930 18th St. N.W. #24, Wash., DC 20009, 202/387-2182) on 69 effective local initiatives for reducing air pollution. Copies are \$17.

INFRASTRUCTURE/RURAL: *Rural America: Worth the Investment* is a survey of rural infrastructure needs, including a 13-page summary and state-by-state reports, from the National

(continued on page 4)

Resident Management: Good Idea, Bad Policy

by William Peterman

The idea that public housing residents can take control of their lives and create safe and productive living environments through resident management is so appealing it is not surprising that many residents, policy makers, and planners view it as a savior of public housing in the U.S.

But resident management is no different from other good ideas.

Placed in the wrong hands, and redirected and constrained by policies insensitive to its context, resident management can fall far short of expectations.

Where resident management has been successful—Bromley-Heath (Boston), Cochran Gardens (St. Louis), Kenilworth-Parkside (Washington, DC), and more recently LeClaire Courts (Chicago)—it grew out of protracted struggles between organizing tenants and the local housing authority over redressing years of mismanagement and neglect.

Resident management was almost never the original intent, but came about when a situation clearly could not be improved unless tenants took full control. Resident management, in these instances, was not a means to community improvement, but rather an outcome of community organization and community development efforts.

Each of these efforts attracted funds to build an organization and improve the physical and social quality of the community. Each was also fortunate to have been assisted by experts not associated with the local housing authority or the U.S. Department of Housing and Urban Development.

Thus, by the time tenant groups became resident managers, they had become sophisticated organizations with sufficient resources to make a difference.

Resident management is neither a new idea (Bromley-Heath Resident Management Corp. recently celebrated its 20th birthday), nor one previously untried by government.

Based on successes in St. Louis, HUD in 1976 initiated a Tenant Management Demonstration Program, providing funds and training for housing authorities and

resident groups wishing to try resident management.

Evaluation of the program, which was terminated in 1979, found it to be only moderately successful, and concluded that while resident management could work as well as conventional management, benefits were limited and costs were high.

Most of the resident-managed developments created during the demonstration have reverted to conventional management.

Resident management appears to succeed in those places where it is desperately needed, where residents are willing to work, often years, to arrive at a point where they can successfully implement it, and where it is allowed to develop at its own pace, usually because of an indifferent or hostile housing authority. In contrast, attempts to mandate or enable resident management seem to be counterproductive.

Dan Monti of Boston University has studied resident management at several locations, and has come to much the same conclusion.

He finds four conditions necessary for success:

1. Adequate and continuing resources

PN Special Feature

In its Special Feature, *Planners Network* presents thoughtful, provocative writings about substantive concerns and issues in the planning professions. Essays typically highlight a single issue, and illuminate it with examples and insights.

The Special Feature editor is Bob Beauregard (Graduate School of Public and International Affairs, Forbes Quadrangle, Univ. of Pittsburgh, Pittsburgh, PA 15260, 412/648-7600; Fax: 412/648-2605).

We are grateful for *Networkers'* support of this feature, and encourage continued ideas, suggestions, commentary, and dialogue.

for operating subsidies, modernization, and technical assistance;

2. A pre-existent, resident-based organizing effort;

3. An atmosphere of "creative tension" between residents and the housing authority; and

4. Strong ties between resident organizations and other community institutions.

The requirement for "creative tension" between residents and the housing authority seems to suggest it is not even helpful for an authority to support resident efforts. My own observations lead me to agree.

At LeClaire Courts in Chicago, for example, the resident management effort lost much of its momentum after the housing authority began providing direct technical assistance to the residents.

Resident management has become popular with and been embraced largely by conservatives and the former Bush Administration, specifically HUD Secretary Jack Kemp.

Conservatives see resident management as the solution to the public housing "problem," and a way to personally empower the "deserving poor." In addition, conservatives have added an element not previously associated with it, the idea that ownership is the natural outcome of resident management.

This has led progressives to question whether the Administration's support for resident management is an insincere ploy to allow the government to get out of the public housing business.

Federal legislation in 1988 and 1990, and HUD's implementing policies, have codified resident management, an inherently grassroots and bottom-up effort, as a top-down program. Thus resident groups and housing authorities wishing to receive funds for resident management must follow a fixed formula.

This approach ignores all of Monti's observations about what makes for success.

The funds available to resident groups are far too little; organizing is seen as part of the process, rather than a prerequisite; housing authorities are required to work closely with resident groups; and, as a result, ties with other organizations are discouraged.

Thus resident management, a good idea in appropriate situations, has been distorted into bad policy. While some resident management efforts will no doubt

succeed, many will not.

A far better way to empower public housing residents would be to recognize that different conditions and places call for local and targeted solutions that are best designed by those directly affected.

Through its funding and regulatory powers, for example, HUD could encourage community-building efforts to occur. Through these efforts, residents could reach a point where resident management or some other alternative is feasible.

Resident management is not the sole alternative to conventional public housing management.

Mutual housing, for example, recently

studied extensively by (PN member) Rachel Bratt, with a few modifications, would be a workable model. Community-based organizations, both as managers and builders of public housing, are another alternative that should be considered.

Resident management has succeeded in some places, and undoubtedly can succeed at others. Yet it is not universally applicable.

As public policy, it has become entangled with a conservative ideology that promotes less government, more homeownership, and less public housing—goals that are likely to benefit few, if any, low-

income public housing residents.

Progressive planners need to separate good ideas from bad policies, and to support resident management and other alternatives where they make sense.

But they also must be wary of those who claim to help the poor by handing over to them the problems without at the same time handing over the resources to solve them.

William Peterman is an Associate Professor of Urban Planning and Policy at the Univ. of Illinois at Chicago (Chicago, IL 60680).

Passing the Word

(continued from page 2)

Association of Counties (440 First St. N.W., Wash., DC 20001, 202/393-6226), National Association of Development Organizations, and National Association of Towns and Townships. No price listed.

□ **REINVESTMENT/CALIFORNIA:** The California Reinvestment Committee (1535 Mission St., San Francisco, CA 94103, 415/431-6747) is a statewide network of community groups and advocates working on Community Reinvestment Act issues. Contact: Alan Fisher.

□ **RURAL GROWTH:** *Growth and Stability of Rural Economies in the 1980s: Differences Among Counties*, by Pner David Sears, is free from him at the USDA Economic Research Service, 1301 New York Ave. N.W. #324, Wash., DC 20005.

□ **BASE CLOSINGS/ECO-CITIES:** Pner Jan Reiner (100 52nd St. N., St. Petersburg, FL 33710) has suggested in a February 15 letter to the *St. Petersburg Times* the Clinton Administration should earmark some of its proposed \$31-billion economic stimulus package to a demonstration of converting decommissioned military bases into model eco-cities.

□ **THIRD FORCE** is a new bi-monthly magazine on issues and actions in communities of color, published by the Center for Third World Organizing, 1218 E. 21st St., Oakland, CA 94606, 510/533-7583. Sample copies are free.

□ **YOUTH/COMMUNITY:** The Center for the Study of Youth Policy, Univ. of Michigan School of Social Work (Ann Arbor, MI 48109) has issued a set of new publications, including *Community Youth Planner's Bookshelf* (26 pages, \$5); *Organizational Resources for Community Youth Programs* (28 pages, \$5); and *Young People as Community Builders*, by Pner Barry Checkoway and Janet Finn (92 pages, \$10).

□ **FANNIE MAE/DEADLINE:** April 12 is the deadline for the next round of three \$15,000 grants in Fannie Mae's University

Colloquium Series on domestic or international housing policy or finance. Contact: James Carr, FNMA Office of Housing Policy Research, 3900 Wisconsin Ave. N.W., Wash. DC 20016, 202/752-3263.

□ **ELDERLY HOUSING:** *Progress in Elderly Housing* profiles the housing circumstances of old people in the 1980s. Copies: Jennifer Leslie, American Association of Retired Persons, 601 E St/ N.W., Wash., DC 20049. No price listed.

□ **SCHOOL CHOICE** is a 129-page report from the Carnegie Foundation for the Advancement of Teaching. Contact: California/Princeton Fulfillment Services, 145 Lower Ferry Rd., Ewing, NJ 08618, 800/777-4726. No price listed.

□ **ANTI-RACIST WORK:** *An Examination and Assessment of Organizational Activity*, by Gary Delgado and others, is a 48-page report on 10 organizations across the country, which was commissioned by the Levi Strauss Foundation, through its Project Change, Box 7215, San Francisco, CA 94120, 415/544-7420.

□ **NEW YORK EXHIBIT:** "New New Yorkers: The Changing Face of the City" is a Municipal Art Society Centennial Exhibition, curated by Pner John Mollenkopf and Allon Schoener, through April 21 at the Urban Center, 457 Madison Ave., New York, NY, 212/935-3960. Two accompanying discussions are "Access to Work" (March 24), and "Why Can't We All Just Get Along" (April 7).

□ **PNER UPDATE:** From David Kovacs (5055 Garfield Rd., Delray Beach, FL 33484): I just came across an April 1977 *Planners Network*, which announced the first meeting of the Southern California (Santa Barbara-to-San Diego) group. I and others networked for a while, then departed for other tasks. Anyone from those days who remembers David Smith (my name then) is encouraged to drop me a line. In the meantime, I've worked with the Hopi Indians in Arizona, and in planning in southwestern Colorado. Now in South Florida, I'm using the same techniques, and obtaining some successes.

- **ORGANIZERS' GROUP:** The National Organizers Association is a newly formed group for political and community organizers. Contact: Kim Fellner, 212/795-7654.
- **FUNDING/CHURCHES:** Resource Women (733 15th St. N.W. #510, Wash., DC 20005, 202/638-0449) has issued *1993 Church Funding Resource Guide*, with information on 35 church funding sources, including revolving loan funds. Copies are \$65.
- **HOUSING/NEW YORK:** *Housing/Inquilino* is a monthly newsletter from the Metropolitan Council on Housing, 102 Fulton St. #302, New York, NY 10038, 212/693-0550. Subscriptions are \$2.50 a year.
- **CENSUS/CHILDREN:** The Center for the Study of Social Policy (1250 Eye St. N.W. #503, Wash., DC 20005) has issued *The Challenge of Change: What the 1990 Census Tells Us about Children*. Copies are \$10.
- **CHURCH FUNDING SOURCE:** Self-Development of People is a grant program of the Presbyterian Church (with a \$30,000 usual ceiling) for community-based efforts in which poor, oppressed, or disadvantaged people will control the resulting projects. Details: Presbyterian Committee on the Self-Development of People, 100 Witherspoon St., Louisville, KY 40202, 502/569-5783.
- **EVICCTIONS/LOS ANGELES:** *Residential Evictions in the City of Los Angeles: Ethnicity and Gender*, by PNER Allan David Heskin and Kevin Davidson, is a 26-page report available from Heskin at the UCLA Graduate School of Architecture and Urban Planning, Los Angeles, CA 90024. No price listed.
- **EARNED-INCOME CREDIT:** The Center on Budget and Policy Priorities (777 N. Capitol St. N.E. #705, Wash., DC 20002, 202/408-1080) has a free outreach kit for its "Earned-Income Credit Campaign."
- **LIMITED-EQUITY CO-OPS:** From Networker Frank S. Neidhardt (43 Symphony Rd. #1-D, Boston, MA 02115): I'm working on a thesis about limited-equity co-ops for my Masters in planning at MIT. My focus is on participation by co-op members in running and maintaining their housing. My chief assumption is that participation in many limited-equity co-ops is low or problematic because of inadequate emphasis on member selections, training, and enforcement of cooperative behavior.
- **PEACE/JUSTICE FUNDING:** The Peace Development Fund (44 N. Prospect St., Box 270, Amherst, MA 01004, 413/256-8306) supports community-based peace and social justice organizing with grants and training. Among its priorities is "combatting racism."
- **ECOLOGY/PHILIPPINES:** From Allan Joseph F. Messina (Center for Environmental Concerns, 71-E Timog Ave. 3rd Flr., Quezon City 1104, Philippines, fax 632/521-7225): The Center for Environmental Concerns is a nongovernmental organization, which has been actively campaigning to protect and rehabilitate environmentally perturbed areas in the country. The Center is composed of technical personnel, and we try to make science and technology readily and understandably available to the grassroots.
- **EQUITY TRUST:** The Equity Trust (539 Beach Pond Rd., Voluntown, CT 06384, 203/376-6174) is a new organization created by Chuck Matthei, former director of the Institute for Community Economics, to assist low-income affordable housing, including community land trusts, using conventional owners' contribution of some portion of the "social appreciation" on their property.
- **STATEHOOD/DC?** From PNER Christopher Niebuhr (Box 91, Stockbridge, MA 01262): Should PN support statehood for the District of Columbia? Should not the United States recognize that as an urban nation, the District of Columbia should either be a state, or be returned to Maryland, from which it was detached. The question is what should we do today to give representation to the residents over 18 in the District of Columbia.
- **HOUSING/CONGREGATIONS:** The Churches Conference on Shelter and Housing (900 Massachusetts Ave. N.W., Wash., DC 20001, 202/387-0498) has issued *Housing the Homeless: A 'How-To' Manual for 'One Congregation-One Home'*, a 178-page report on establishment of Micah House in Washington by Temple Micah.
- **ALTERNATIVE AMERICA**, a 250-page directory of alternative, progressive, innovative, and experimental groups and organizations, has been updated in a 1993 edition. Copies are \$29.95, from: Alternative America, 39 Skehan St. #2-T, Somerville, MA 02124.
- **REINVESTMENT GUIDES:** The National Community Reinvestment Coalition (1875 Connecticut Ave. N.W. #1010, Wash., DC 20009, 202/986-7898) has issued two guides, *The Community Reinvestment Sourcebook: A Guide to Resources and Strategies for Effective Community Reinvestment* (250 pages, \$25 for nonprofits, \$50 for others), and *Research Agenda Planning Resource* (35 pages, free), outlining needed CRA research projects.
- **HOUSING/PALESTINIANS:** Al-Haq/Palestinian Organization for Human Rights (31 Main St., Box 1413, Ramallah, Israel, 972/2-956421) is launching a campaign for increasing international awareness of the effect on Palestinians' housing of Israeli government tactics in the West Bank and Gaza. Over 2,000 Palestinians' homes have been demolished or sealed since 1967, the group says.
- **NONPROFITS/MANAGEMENT:** The Support Centers of America (202/296-3900) offers a range of workshops at locations across the country in organizational development, people development, fundraising, financial management, and marketing for nonprofits.
- **COASTAL ACCESS/CALIFORNIA:** The California Coastal Commission is studying the success of its 20-year-old program of providing public access to the coast. The study hopes to go beyond inventorying physical access improvements, to include analyzing the effects on various user groups, including those living inland. To provide methodological or similar study references, or to be informed of the project's progress, contact PNER Rick Hyman, California Coastal Commission, 640 Capitola Rd. Santa Cruz, CA 95062, 408/479-3511.
- **FANNIE MAE CASE STUDIES:** The Fannie Mae Foundation (3900 Wisconsin Ave. N.W., Wash., DC 20016) has issued a

217-page collection of case studies of the nonprofit housing finalists in the first three rounds of its Maxwell Awards. Single copies are free.

□ NETWORKER UPDATE: From Peter Dreier: After nine years as housing policy advisor for Boston Mayor Ray Flynn, I have been appointed Clapp Distinguished Professor of Politics at Occidental College (Los Angeles, CA 90041). I'm in the International and Public Affairs Center; my phone is 213/259-2913.

□ CHANGING AMERICA: The EarthWorks Group has issued a 95-page book, *You Can Change America: How To Make a Difference Right Now in Your Community, in Congress, and in the Country*. Copies are \$5.95, from: EarthWorks Press, 1400 Shattuck Ave. #25, Berkeley, CA 94709, 510/841-5866.

□ DATA/MULTINATIONALS: The Bureau of Economic Analysis of the U.S. Commerce Dept. has issued a number of resources on U.S. multinational companies: *U.S. Direct Investment Abroad: 1989 Benchmark Survey, Final Results* (\$25); *Foreign Direct Investment in the U.S.: Operations of U.S. Affiliates of Foreign Companies, Revised 1989 Estimates, Preliminary 1990 Estimates* (\$5.50); *U.S. Direct Investment Abroad: Operation of U.S. Parent Companies and Their Foreign Affiliates, Preliminary 1990 Estimates* (\$6). Orders: Supt. of Documents, Box 371954, Pittsburgh, PA 15250.

□ HOMELESS/LOS ANGELES: Shelter Partnership (1010 S. Flower St. #400, Los Angeles, CA 90015) has available *An Evaluation of the Los Angeles Section 8 Homeless Program*, which details innovative techniques for successfully stabilizing homeless families. Copies are \$5.

□ HOUSING INVESTMENT/WISCONSIN: From PNER Robert B. Schwarz (1611 Madison St., Madison, WI 53711): I have changed work from the state housing finance agency to Heartland Properties Inc., a Wisconsin Power and Light Co. subsidiary, and the largest corporate investor in low-income housing tax credit affordable rental developments in the state. It owns more than 2,000 units. Many of the developments are co-ventured with local governments and nonprofit organizations, and also are conversions of historic properties in smaller Wisconsin towns.

□ YOUNG WOMEN/GUIDE: The Young Women's Project (1511 K St. N.W., Wash., DC 20005, 202/393-0461) has published a 700-page resource, *The Young Women's Handbook: Beyond Surviving in the '90s*, with chapters on violence, health care, diversity, and work, among other topics. Copies are \$20 for young women (self-defined), \$35 for others.

□ TAX-CREDIT ADVOCACY: Mayors, corporate leaders, and the two leading national community development financial intermediaries, the Enterprise Foundation and the Local Initiatives Support Corp., urged Congress in a March 3 Capitol Hill press conference to enact a permanent extension of the low-income housing tax credit. The tax credit, which expired June 1992, is included in President Clinton's economic stimulus package.

□ HOUSING/RURAL: *Developing Community Housing Needs Assessments and Strategies: A Self-Help Guidebook for Nonmetropolitan Communities*, by B.J. White and others, is a

77-page resource available from M. Jensen, Univ. of Rhode Island Graduate Curriculum in Community Planning, Kingston, RI 02881, 401/792-2248. Copies are \$10, payable to "URI Foundation."

□ HOMELESSNESS QUERY: From Jennifer DeLong (23126 35th Ave. S.E., Bothell, WA 98021): At Skyview Junior High, the ninth grade is doing research projects on issues of our choice. I chose the homeless. I would greatly appreciate any information you could send pertaining to this topic.

□ RURAL DEVELOPMENT/NW: The Northwest Policy Center (Univ. of Washington, Seattle, WA 98195, 206/543-7900) has issued *Communities in the Lead: The Northwest Rural Development Sourcebook*, by Harold Fossum, a 215-page guide for small towns (especially in Alaska, Idaho, Montana, Oregon, and Washington) in local revitalization efforts. No price listed.

□ COMPARISON/CANADA: "Kinder, Gentler Canada," by PNER Peter Dreier and Elaine Bernard (former head of the British Columbia New Democratic Party), is an article in the Winter 1993 *The American Prospect*. It compares selected Canadian and U.S. social and economic indicators; explains why Canadian politics are more open to progressive policies; and suggests lessons for Americans from the Canadian experience. Copies: Peter Dreier, International and Public Affairs Center, Occidental College, Los Angeles, CA 90041, 213/259-2913.

□ PUBLIC HOUSING: *Open Your Eyes, Open Your Mind*, which the November PN listed as free, in fact costs \$5, from: Council of Large Public Housing Authorities, 122 C St. N.W., Wash., DC 20001, 202/638-1300.

Upcoming Conferences

□ FAIR EMPLOYMENT: The Fair Employment Council of Greater Washington (1400 Eye St. N.W. #500, Wash., DC 20005, 202/842-4474) will sponsor a conference April 22-23 in Washington on employment testing for research and litigation.

□ COMMUNITY DEVELOPMENT: The National Congress for Community Economic Development (1875 Connecticut Ave. N.W. #524, Wash., DC 20009, 202/234-5009) will sponsor a conference April 28-30 in Washington, on "Advocacy and Action: Strategies for a New Administration."

Calls for Papers

□ HOUSING/URBAN POOR: The Working Group on Housing in Developing Countries of the European Network for Housing Research has issued a call for papers for an April 12-14, 1994, symposium in Birmingham, England, on "Housing for the Urban Poor: Housing Poverty, and Developing Countries." Details: Rick Groves, Centre for Urban and Regional Studies, Univ. of Birmingham, Edgbaston, Birmingham B15 2TT, England, 44/214-145-027; fax 44/214-143-279.

Jobs

PN REMINDER: Some of the jobs we list may have publication deadlines earlier than when you receive the newsletter. But deadlines sometimes can be adjusted. So we urge you to phone first, if a number is listed, and check on the deadline schedule.

EXECUTIVE DIRECTOR: The California Institute for Rural Community Leadership and Education (c/o CFPA, 57 Post St. #804, San Francisco, CA 94104) is seeking an initial Executive Director for its efforts addressing leadership development and capacity building in low-income rural communities, especially communities of color. Salary is \$45,000-\$55,000.

PUBLIC MANAGEMENT FACULTY: The Department of Public Management at John Jay College (CUNY, 899.10th Ave., New York, NY 10019) is seeking tenure-track faculty candidate at the assistant/associate professor level, with public sector expertise. Any social science or planning background is acceptable. Contact: Provost Basil Wilson.

ASSOCIATE DIRECTOR: The Child Care Employee Project (6536 Telegraph Ave. #A-201, Oakland, CA 94609, 510/653-9889) is hiring an Associate Director for its advocacy of better wages, working conditions, and training for child care teachers and providers. Contact: Marcy Whitebrook.

LISC STAFF: The Local Initiatives Support Corp., based in New York City, has openings in a number of satellite offices across the country: Program Officer, Indianapolis (contact: Lisa Archey, LISC, 17 W. Market St. #870, Indianapolis, IN 46204);

Program/Assistant Program Officer, Tacoma (contact: John Berdes, LISC, 1305 Fourth Ave. #906, Seattle, WA 98101); Portfolio Manager, Chicago (contact: Beth Demes, National Equity Fund, 547 W. Jackson 6th Fl., Chicago, IL 60661); Portfolio Management Assistant, Los Angeles (contact: Deloris Clark, California Equity Fund, 315 W. 9th St. #200, Los Angeles, CA 90015).

DOCUMENTATION MANAGER: The Enterprise Foundation is looking for a Documentation Manager to chronicle the foundation's comprehensive project for transforming the Sandtown-Winchester neighborhood of Baltimore. Contact: Sarah Eilers, Enterprise, 218 W. Saratoga St., Baltimore, MD 21201, 410/727-8535.

HOUSING COALITION: The National Low-Income Housing Coalition (1012 14th St. N.W. #1200, Wash., DC 20005, 202/662-1530) has openings for a Legislative Assistant, and also a Staff Associate (\$30,000-\$35,000) for faith-based housing outreach.

DEVELOPMENT MANAGER: The World Vision U.S. Ministries (919 W. Huntington Dr., Monrovia, CA 91016, 818/358-7615) is seeking a Manager of Church-Based Community Development, to design, implement, and supervise its \$2.6-million, six-site National Urban and Rural Ministry Project.

CNT STAFF: The Center for Neighborhood Technology (2125 W. North Ave., Chicago, IL 60657, 312/278-4800) has six senior staff positions open, coordinating/directing projects in sustainable manufacturing, transportation and air quality, material reuse and recycling, community energy, Chicago industrial environmental assistance, and the Chicago Mutual Housing Association. Salaries are in the \$40,000-\$50,000 range.

The Planners Network

The Planners Network is an association of professionals, activists, academics, and students involved in physical, social, economic, and environmental planning in urban and rural areas, who promote fundamental change in our political and economic systems.

We believe that planning should be a tool for allocating resources and developing the environment to eliminate the great inequalities of wealth and power in our society, rather than to maintain and justify the status quo. We believe that planning should be used to assure adequate food, clothing, shelter, medical care, jobs, safe working conditions, and a healthful environment. We advocate public responsibility for meeting these needs, because the private market has proven incapable of doing so.

We oppose the economic structure of our society, which values profit and property rights over human rights and needs. This system perpetuates the inequalities of class, race, sex and age which distort human relationships and limit the potential for a decent quality of life. We advocate a shift in current national budgetary priorities to favor human services, social production and environmental protection over military and other nonproductive expenditures.

We seek to be an effective political and social force, working with other progressive organizations to inform public opinion and public policy and to provide assistance to those seeking to understand, control, and change the forces which affect their lives.

The Planners Network Newsletter is published six times a year as the principal means of communication among Network members. Annual financial contributions are voluntary, but we need funds for operating expenses. The Steering Committee has recommended the following amounts as minimums for Network members: \$15 for

students and unemployed; graduated payments for the employed of \$25 plus \$1 for each \$1,000 earned above \$10,000.

Members of the Steering Committee: Chester Hartman, DC, Chair; Emily Achtenberg, Boston; Eve Bach, Berkeley; Bob Beau regard, Pittsburgh; Donna Dyer, Durham, NC; William Goldsmith, Ithaca; Charles Hoch, Chicago; Joochul Kim, Tempe; Judy Kossy, Buffalo; Jacqueline Leavitt, LA; Peter Marcuse, NYC; Alan Rabinowitz, Seattle; Tony Schuman, NYC; Andree Tremoulet, Pittsfield.
Newsletter Editor: Prentice Bowsher.

Enclosed is my check payable to the Planners Network for \$ _____

Please check here if this is a new membership.

Please check here (current members only) if this is an address change, and write your former zip code _____

Name: _____

Address: _____

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REGIONAL DIRECTOR: The Center for Community Change (1000 Wisconsin Ave. N.W., Wash., DC 20007, 202/342-0519) is seeking an Eastern Regional Director. Contact: Director of Administrative Services.

RESEARCH DIRECTOR: The National Puerto Rican Coalition (1700 K St. N.W. #500, Wash., DC 20006, 202/223-3915) is seeking a Research Director. Contact: Roberto Nazario.

FIELD ORGANIZER: The Labor/Community Strategy Center (3780 Wilshire Blvd. #1200, Los Angeles, CA 90010, 213/387-2800) has an opening for a Field Organizer. Contact: Georgia Hayashi.

Etcetera

MAY PN DEADLINE: The arrival deadline for copy for the next *Planners Network* is Monday, May 3. We look forward to hearing from as many Networkers as possible. As always, our thanks to those who can type their notes. It reduces our chances of misreading what you write.

Arrival deadline for PN #98 copy: Monday, May 3.

TALK UP PN: Please don't be shy about sharing news of the Planners Network with others. Let them know about us. Probably the best outreach we have is when you educate and recruit your friends, co-workers, acquaintances, and others. We have a good, one-page introductory sheet, "The Planners Network—What It Is," which we can send you in any quantity you wish. "What It Is" includes a statement of our principles, a brief organizational history, a list of Steering Committee mem-

bers (who double as regional contacts), and the method of calculating contributions.

MOVING? TELL PN: When you move, please let us know directly. A thoughtful change-of-address postcard will cost you just 19 cents. On the other hand, if the Post Office returns our (non-forwardable) Third Class newsletter with your new address, which is how we often learn of Pners' moves (we mark the newsletter "Address Correction Requested, "), it costs us far more. So please help us cut our costs, send us a postcard.

PERSONAL UPDATES: There are a number of short communications in this issue from Network members, letting us know about new jobs, projects, what's happening in their lives, etc. We encourage this. Sharing this kind of "where-I'm-at" information helps create a sense of community, provide contact, and generate support.

ADDRESS CHANGES: Many Networkers seem to move around a lot. When you do, please let us have your old address and zip code as well as your new one. Names (like luggage) sometimes look alike, and we want to be sure we change the right address card. Moreover, our cards are maintained in zip code order (because that's the way the Post Office wants the mail); so if we don't have your old zip code, we can't find your old card, and we wind up paying postage for phantom recipients. So please help us, and send both old and new addresses.

"CALL" STATEMENT: We have a one-page, broadside version of the "Call for Social Responsibility in the Planning and Building Profession," which appeared in PN #49. Copies are available on request. It makes a good addition to "The Planners Network—What It Is" in recruiting members.

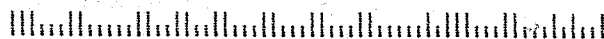
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