

# PLANNERS NETWORK

#42—October 17, 1983

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WASHINGTON, DC 20009

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**RENT CONTROL NETWORK:** David Marlin, an appointed member of the D.C. Rental Housing Commission, wants to explore establishing a technical assistance, information, and support network for the several hundred local rent control officials around the country. His office also is thinking of organizing a conference next year for local rent control officials. How such a group would relate to tenant organizations and serve the needs of the wide variety of rent control officials around the country (not all of whom by any means are pro-tenant) must be explored.

If you are interested in learning more about this effort, participating in it, know of progressive local rent control officials (and other elected and appointed officials who are strong supporters of rent control), please get in touch with David at the D.C. Rental Housing Commission, 420 7th St. NW, Wash. DC 20004. If possible, send a copy of your letter to Chester Hartman at PN, as we might want to explore having a formal relationship with such a network as well.

**CIRCULATE YOUR PAPERS:** In each issue of the *PN Newsletter* there are several items noting the availability of published and unpublished papers members have written, and are offering to send to other interested members. Just a note of

encouragement for more of you to do that. The advantages (feedback, contacts, learning, etc.) are obvious.

**OUR APOLOGIES:** We tripped over our own congratulations last issue, and misidentified Bill Goldsmith in a note celebrating his appointment as chair of the Cornell Department of City and Regional Planning. Our deep apologies to you, Bill, and our thanks to all the eagle-eyed PN members who were quick to let us know we goofed.

## Passing the Word

**COOPERATIVE HOUSING Report** is a periodic newsletter from the Cooperative League of the USA (1828 L St. N.W., Wash. DC 20036, 202/872-0550) which surveys the cooperative housing scene. A recent 8-page issue included items on IRS tax treatment of co-ops, on blanket mortgage financing through single-family mortgage revenue bonds, and on a Chicago co-op's sponsorship of a separate co-op project for the elderly. There were other, short reports as well. No price listed.

## The Planners Network

The Planners Network is an association of professionals, activists, academics, and students involved in physical, social, economic, and environmental planning in urban and rural areas, who promote fundamental change in our political and economic system.

We believe that planning should be a tool for allocating resources and developing the environment to eliminate the great inequalities of wealth and power in our society, rather than to maintain and justify the status quo. We believe that planning should be used to assure adequate food, clothing, shelter, medical care, jobs, safe working conditions, and a healthful environment. We advocate public responsibility for meeting these needs, because the private market has proven incapable of doing so.

We oppose the economic structure of our society, which values profit and property rights over human rights and needs. This system perpetuates the inequalities of class, race, sex and age which distort human relationships and limit the potential for a decent quality of life. We advocate a shift in current national budgetary priorities to favor human services, social production and environmental protection over military and other nonproductive expenditures.

We seek to be an effective political and social force, working with other progressive organizations to inform public opinion and public policy and to provide assistance to those seeking to understand, control, and change the forces which affect their lives.

The Planners Network Newsletter is published six times a year as the principal means of communication among Network members. Annual financial contributions are voluntary, but we do need funds for operating expenses. The Steering Committee

has recommended the following amounts as minimums for Network members: \$10 for students and temporarily unemployed; graduated payments for the employed of \$20 plus an additional \$1 for each \$1,000 earned above \$10,000.

Members of the Steering Committee: Chester Hartman, DC, Chair, Emily Achtenberg, Boston; Eve Bach, Berkeley; Bob Beauregard, New Brunswick, NJ; Donna Dyer, Durham, NC; William Goldsmith, Ithaca; Charles Hoch, Chicago; Joochul Kim, Tempe; Judy Kossy, DC; Jacqueline Leavitt, NYC; Jackie Pope, NYC; Alan Rabinowitz, Seattle; Pat Wilson Salinas, Austin; Tony Schuman, NYC; Derek Shearer, Santa Monica; Andre Tremoulet, Roanoke.

Newsletter Editor: Prentice Bowsher.

Enclosed is my check payable to the Planners Network for \$ \_\_\_\_\_

Please check here if this is a new membership.

Please check here (current members only) if this is an address change, and write your former zip code \_\_\_\_\_

Name: \_\_\_\_\_

Address: \_\_\_\_\_

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Washington, D.C. 20009

□ **HOUSING ESSAYS:** *America's Housing Crisis: What Is To Be Done?* is a new 249-page book, published by Routledge & Kegan Paul, edited by PN Chair Chester Hartman, containing seven original essays giving the left's answers to this important question. The chapters are by Emily Achtenberg/Peter Marcuse, John Atlas/Peter Dreier, Paul Davidoff, Cushing Dolbeare, Chester Hartman, Florence Roisman, and Michael Stone—Networkers all. It's available in hardback and paper. As a special offer to PN-ers, the Institute for Policy Studies (where we're housed) is offering the paperback version for \$7.95 (including postage and handling). Send your orders (check made out to IPS) to Publications, IPS, 1901 Que St., NW, Wash. DC 20009.

□ **JOBS WITH PEACE** is a bimonthly newsletter of the Jobs with Peace National Network (77 Summer St. #1115, Boston, MA 02110, 617/338-5783) which reports on J-w-P organizing efforts around the country, and includes a series of helpful resources for local organizing. Subscriptions are \$5 from JwP.

□ **GRASSROOTS ENTREPRENEURS:** The Northern Rockies Action Group (9 Placer, Helena, MT 59601) has published a 50-page national survey of business ventures by nonprofits, *Business Ventures of Citizen Groups*. The report offers some sobering advice on the elements of success, and tips on choosing an appropriate venture. Copies are \$5 from the NRAG.

□ **INCLUSIONARY ZONING:** "Inclusionary Zoning Moves Downtown" is the theme of a one-day legal symposium that will explore the constitutional issues raised by application of suburban inclusionary zoning techniques (such as the housing trust fund) to the central city. Cosponsored by the Center for Metropolitan Action, the CUNY Law School at Queens College, the Pratt Institute Center for Community and Environmental Development, and the American Planning Association, the symposium will be held on November 14 at the CUNY Graduate Center in New York City. \$3<sup>5</sup>-\$10-\$5 registration for private firms/non-profits/students. Please contact Phil Tegeler, Center for Metropolitan Action, Queens College, Flushing, NY 11367 for advance registration.

□ **POLITICS & MARKETS** is a monthly newsletter at a premium price from the Gallatin Institute, 1120 Connecticut Ave. N.W. #450, Wash. DC 20036, 202/785-0477, which takes a progressive view of the economy and associated political issues. The August issue, for example, has a comprehensive review of the plant-closing issue, with suggestions for a program for public officials and others in search of a progressive response. Subscriptions are \$115 a year.

□ **LOCAL ISSUES WRAP-UP:** The Conference on Alternative State and Local Policies (2000 Florida Ave. N.W., Wash. DC 20009, 202/387-6030) has updated some earlier efforts and published a new guide to local-government responses to pressing social and economic issues. The result is *America's Cities and Counties: A Citizens Agenda 1983-84*, a 280-page briefing book, priced at \$9.95, including postage.

□ **SUSTAINABILITY BIBLIOGRAPHY:** From Networker Clancy Mullen (1002 Lorrain, Austin, TX 78703): As part of an ongoing project, I have compiled an annotated bibliography around the concept of sustainability. Covers mainly books, with focus on U.S. cities and Sunbelt cities like

## Follow-up: Columbia's Avery 6

*(Two years ago, Planners Network members responded in droves to requests for letters of protest regarding the summary firing of six junior members of the Columbia University Division of Urban Planning. (PN #30 and #31.) Most of the six were Network members, and it seemed that the firings were a move to "de-radicalize" the Division. The outpouring of protest from us and others was a major factor in having the firings rescinded.)*

*We felt it would be useful to get a follow-up of the situation; the following report was sent in by the Division's new chair, Richard Schaffer.)*

In the fall of 1981, the Planners Network published information about blanket terminations of six junior faculty of the Division of Urban Planning at Columbia University. As a result of massive protests from planners and others across the country, and with support for the Avery Six from the University Senate Committee on Tenure and Academic Freedom, Columbia was forced to offer all six jobs for the following academic year. Two chose to go elsewhere, in light of the situation.

During the subsequent year, the Dean notified three of the remaining four that they would not be rehired. As the result of the earlier controversy, he was forced to submit his decisions to the tenured faculty. The tenured faculty of the School (it is a School of Architecture and Planning, and the Division of Architecture outnumbers Planning by more than 2 to 1), on reconsideration, declined to support him on one of the terminations, but allowed the other two to stand. The University Senate Committee on Tenure and Academic Freedom held that the terminations were improper, because not enough notice had been given. Nonetheless, the two decided that they, too, would leave for other positions. Thus, the Dean ultimately forced four of the Avery Six out of the School.

Despite these losses, the Division was able to win major victories. The Dean has been compelled to institute academic due process, with a heavy emphasis on substantive peer review. He has also been forced to stop using one-year contracts and notice of non-renewal as a method of controlling the School. All of the junior faculty are now on two- and three-year contracts; and before any decision can be made about a termination, the situation has to be reviewed by tenured faculty.

Further, the Dean has publicly committed himself to rebuilding the Division, and pledged additional resources commensurate with the overall enrollment. He has also given the Division control over its own budget for the first time in history. We anticipate a brighter future for the program.

—Richard Schaffer

Austin. Send \$2.50 for copying and postage. And let me know what I have left out; an updated listing is planned.

□ **THIRD-WORLD SETTLEMENTS:** The Development Workshop (Box 133, 238 Davenport Rd., Toronto, Ont M5R 1J6) is an international, nongovernment organization concerned with the problems of human settlements in the Third World. It has done consulting and technical assistance

projects in Africa, the Middle East, and Asia, stressing appropriate technology and local-worker training where possible.

□ **THIRD-WORLD ORGANIZING:** *Third Force* is a quarterly newsletter from the Center for Third World Organizing (4228 Telegraph Ave., Oakland, CA 94609), which reports on black, Asian, Latino, and Native American communities that are struggling to achieve basic social justice. Subscriptions are \$15 for individuals.

□ **MANAGEMENT DEVELOPMENT:** The Support Center (1309 L St. N.W., Wash. DC 20005) has issued its fall catalogue on management workshops for Board members, managers, and staff of nonprofit organizations. Topics include financial management, general management, resource development, human resources, and communications. Times and fees vary; a catalogue is free.

□ **ELDERLY HOUSING IDEAS:** Workshops on shared housing, accessory apartments, echo housing, and household matching—all interesting, cost-effective ways for meeting the housing needs of the elderly—are available from Patrick H. Hare Planning and Design (2027 Que St. N.W., Wash. DC 20009, 202/234-1219) and the Shared Housing Resource

Center Inc. (6344 Greene St., Philadelphia, PA 19144, 215/848-1220).

□ **JOBS TARGETING:** The Eagleton Institute of Politics (Rutgers University, New Brunswick, NJ 08901, 201/828-2210) has completed two reports on a two-year demonstration program of targeting jobs and business opportunities through federal economic development projects for low-income and unemployed people and for small, minority, and women-owned businesses. The reports, *An Evaluation of the Targeted Jobs Demonstration Program*, and *Economic Development Projects and Jobs*, are \$7 a piece (payable to Rutgers) from the Eagleton Institute.

□ **NEW CED INTERNS:** The second class of National Community Economic Development Interns has been announced by the Development Training Institute, 914 W. 36th St., Baltimore, MD 21211, 301/243-1920, drawing 34 key staff members from community-based organizations around the country into a 12-month program of classroom and work-training in strategic planning, financial packaging, project development, and management skills.

□ **PLANNING BIBLIOGRAPHY:** The Council of Planning Librarians (1313 E. 60th St., Merriam Center, Chicago, IL

### **Roundup: Worker Cooperatives, Employee Ownership, and Workplace Democracy**

*(If you have additional items relating to this emerging worker-control network, or want more information about it, contact Len Krimerman or Ralph Yourie, Dept. of Philosophy, University of Connecticut, Storrs, CT 06268, 203/486-3467.)*

The **California Housing Project Co-op** is a "group of loosely affiliated builders, tradespeople, and planners who are organizing a worker-owned and managed co-op in the Bay Area for the purpose of manufacturing housing units." Their immediate problem is funding for a feasibility study: Contact them if you have ideas on this, care of Michael Noon, 1777 Hayes St., San Francisco, CA 94117, 415-641-9154. (Michael, possibly Kate Squire of NCEO in San Francisco might have some useful suggestions—see item below.)

The **National Center for Employee Ownership** has recently published two companion sources on employee ownership. The first is *Employee Ownership: A Handbook*: It explains employee stock ownership plans and worker cooperatives, reviews studies of the efficiency of employee ownership, and provides federal and state laws in outline as well as a bibliography and list of key organizations. (Price for Center members: \$6; nonmembers: \$8.50.) *The Employee Ownership Reader* compiles the center's most requested articles on diverse aspects of employee ownership. Partial contents include: "Starting an Employee-Owned Business," "Using Employee Ownership to Save Jobs," "Making Employee Ownership Work," "Employee Participation Programs." (Price for members: \$10; nonmembers: \$15.) To join NCEO or for information contact them at 114 Sansome St., Suite 1127, San Francisco, CA

94104, 415-986-8865; or NCEO, 1611 S. Walter Reed Dr., #109, Arlington, VA 22204, 703-979-2375.

The **Mid-Peninsula Conversion Project** promotes "workplace democracy as a way to covert defense industries to the production of socially beneficial goods." This conversion process they call "alternative use planning," and they want to develop links with other progressive planners. MPCP has begun to work with a local union in Long Beach, Calif., on an exciting conversion project at a large McDonnell-Douglas plant. They would like to hear from other technical assistance groups who: (a) have worked in plant closing situations, especially in the aerospace industry; (b) can inform them on what skills are important in such situations, and how to acquire them; (c) can share ideas on how technical assistance groups promoting workplace democracy can acquire funding. They publish a bimonthly newspaper called *Plowshare*; contact them at MPCP, 222C View St., Mountain View, CA 94041, 415-968-8798.

There will be a **conference on conversion** as an economic strategy in New York City over the first weekend in November. The provisional agenda includes: (a) conversion as an issue in equitable global economic arrangements; (b) conversion as an investment issue; (c) planning a national conversion conference with U.S. union representatives. For further details contact: Conrad Johnson, National Presbyterian Church, 475 Riverside Dr., Room 1255, New York, NY 10115, 212-870-2036, or 212-870-2918.

**Community Economics** is a newsletter published quarterly by the Institute for Community Economics, 151 Montague City Rd., Greenfield, MA 01301. It covers issues on land trusts, community ownership of housing and workplaces, and new developments in social investment. They are also looking to expand their staff in such areas as bookkeeping, community organizing, policy research, and carpentry.

## Follow-Up: Work-Sharing

(The following views from PN Member David Gil (Heller Graduate School, Brandeis University, Waltham, MA 02254) continue a dialogue he initiated with a proposal that redistributing present work may be more effective in reducing unemployment than creating new jobs. PN Members M. Russell Feldman and Bruce Poster responded, and this further response picks up on their comments.)

Russell Feldman's comments on my "Work-Sharing" proposal (#40 - June 1983 and #41 - August 1983) seem to disregard one of the key objectives, which is to bring about a fundamental shift in power in relationships between workers and employers. Such a shift would result from the elimination of actual and threatened unemployment, which in the established economic-political context is a major source of worker and union weakness and of employer power.

Since, contrary to prevailing economic myths, wage levels reflect the relative power of workers and employers rather than the real value of work, any increase in worker power should result in an increase in the aggregate share workers would secure out of the social product. Hence, shortening the work day in order to assure everyone's participation in production does not imply a corresponding decrease in individual income, as Mr. Feldman asserted. On the contrary: Since the aggregate share of workers would increase, the shares of individuals need not go down—although some may, and some perhaps even should. We must not forget in this context that even in the present situation unemployed workers do share indirectly

in the aggregate product though their shares are grossly inadequate and dehumanizing.

As for inflation, which Mr. Feldman said my proposal would fuel, I submit that it will be eliminated only when investment, production, exchange, and distribution are controlled democratically in the interests of all people, rather than in the interests of competing individual and corporate owners of capital. The elimination of unemployment through a legally guaranteed right to work is an essential, though not sufficient, step toward a democratically controlled, rational economy free from inflationary dynamics.

Resistance to the work-sharing concept will come from groups who perceive their interests threatened, whether or not their perceptions are objectively valid. This may include unions as Russell Feldman suggests. Such resistance is understandable in view of misperceptions, and should be met with widespread efforts to clarify the actual consequences of the concept. Once workers and unions come to realize the power aspects, the systemic consequences, and the value dimension of the concept, they may no longer feel threatened, and may join political struggles for the adoption of work-sharing policies.

Bruce Poster's suggestion for extended annual vacations and sabbaticals is, of course, a valid addition to the work-sharing concept which I fully support. The real issue is not this or that specific mechanism but the philosophical principle that all humans should be equally entitled to share in social production and its products in accordance with their capacities and needs, irrespective of changes in the scope and quality of aggregate production.

— David Gil

60637) has published a 45-page bibliography on *Economic Development Analysis and Planning on Advanced Industrialized Economies*. References cover development theory, development problems, and developmental planning. Copies are \$10.

□ **FILM CATALOGUE:** The Cinema Guild (1697 Broadway #802, New York, NY 10019, 212/246-5522) has published a 48-page catalogue of more than 240 film and video documentaries and features on a wide range of social and economic issues. Topics include urban and environmental subjects, and special studies in black, Chicano, labor, women's, and Native American issues. The catalogue is free.

□ **ECONOMICS WORKSHOP:** Southern Neighborhoods Network conducts training on the workings of the national economy, its problems and how they relate to local organizing issues. Alternatives to the current economic system are explored, and strategies are developed to teach and implement the alternatives at the local level. An in-depth workshop will be held this fall in Epes, Ala., at the Federation of Southern Cooperatives. This will be a regional gathering of people from different parts of the South. Scholarships are available for all trainings. For more information: Marty Collier, SNN, 914 24th Ave. N., Nashville, TN 37208, 615/320-5757.

□ **FILM SELECTION:** Icarus Films (200 Park Ave. S. #1319, New York, NY 10003, 212/674-3375) has available for sale or rent a series of films and animated features on an array of social issues, ranging from arms control, to Native Americans, to black South Africans, and the job rights of pregnant American workers. Rental and sale prices vary, but 1-page descriptions are available free.

□ **URBAN REALTORS:** From Networker Joe Feagin (Dept. of Sociology, University of Texas, Austin, TX 78712): I have just published a book, *The Urban Real Estate Game*, with Prentice-Hall. It is an overview analysis of the urban real estate industry, with heavy emphasis on developers. Chapters deal with corporation location, office tower development and MXDs, suburban developers, industrial parks, shopping centers, and people fighting back against development. Examination copies: Ms. Kramer, General Division, Prentice-Hall, Englewood Cliffs, NJ 07632.

□ **INDUSTRIAL POLICY:** The Project on Industrial Policy and Democracy (2000 P St. N.W. #300, Wash. DC 20036, 202/887-0466) is designed to encourage wider public discussion concerning the development of an industrial policy for the United States. Two main parts to the Project include helping those groups currently left out of the debate, and development of a public education effort on the opportunities and dangers of an industrial policy.

□ **FUTURE COMMUNITIES:** The winter issue of the *TRANET* newsletter will include a special directory on communities of the future, as suggested by innovative transportation, social, and intercultural demonstrations. They want examples, and would appreciate suggestions: TRANET, Box 567, Rangeley, ME 04970, 207/864-2252.

□ **SOCIAL CHANGE FUNDING:** The Fund for Southern Communities (Box 927, 1603 Healey Bldg., Atlanta, GA 30301, 404/577-3178) is one of a number of grassroots foundations around the country committed to support social change. The Fund operates in Georgia and the Carolinas, but others exist on the West Coast, in Texas, Washington, D.C., New England, and the Midwest. They are all linked as members of The Funding Exchange, 135 E. 15th St., New York, NY 10003, 212/260-8500.

□ **RENT CONTROL:** Networker John Gilderbloom (Univ. of Wisconsin, Green Bay, WI 54301) has had a number of his articles published on rent control that might be of interest to Networkers: "Moderate Rent Control: Its Impact on the Quality and Quantity of the Housing Stock" was published in last December's *Urban Affairs Quarterly* (Vol. 17, No. 2), and "The Impact of Moderate Rent Control in New Jersey: An Empirical Study of 26 Rent Controlled Cities" in the *Journal of Urban Analysis* (Vol. 7, No. 2, 1983). Another paper that Gilderbloom wrote with Richard Appelbaum, "Housing Supply and Regulation: A Study of the Rental Housing Market," has been published in the *Journal of Applied Behavioral Science* (Vol. 19, No. 1, 1983).

□ **N.Y. RENTERS:** *Tenant* is a monthly (except August) tabloid of the Metropolitan Council on Housing, 137 5th Ave., New York, NY 10010, 212/598-4900, a citywide umbrella group concerned with low-income rental housing in the city. A recent issue included reports on Mitchell-Lama projects, on a Bronx tenants' group fight against rehab rent hikes, and on recent changes in state housing laws. Subscriptions are \$2.50 a year (11 issues).

□ **NICARAGUA INFORMATION:** *Nicaraguan Perspectives* is a quarterly journal of the Nicaragua Information Center, Box 1004, Berkeley, CA 94701, dedicated to gathering and disseminating accurate information concerning Nicaragua. Recent subjects have included women in the Nicaraguan revolution, worker and peasant organizations, and regional peace initiatives. Subscriptions are \$10 for four issues.

□ **SUNBELT REALITIES:** From Networker Larry Bennett (Political Science Dept., DePaul Univ., 2323 N. Seminary Ave., Chicago, IL 60614): I will be serving as the Chairperson of the Society for the Study of Social Problems' Community Research and Development Division for the next two years. Next year the SSSP conference is in San Antonio from August 24 to 26, and the Community Research Division will sponsor three or four panels. I hope to focus a couple of these on issues pertinent to urban development in the country's southern tier, with papers treating problems of rapid growth, local power structures, and grass-roots political movements and organizing strategies especially welcome. Networkers interested in participating should contact me or Joe Feagin (Department of Sociology, University of Texas, Austin, Texas 78712), who will be setting up what are tentatively being called the "Trouble in Paradise" panels.

□ **REPRODUCTIVE RIGHTS:** The Media Network and the Reproductive Rights National Network in cooperation with the Film Fund have jointly published a 24-page guide to more than 60 films, videotapes, and slideshows on various aspects of childbearing. Topics include lesbian and gay issues, sexuality and aging, abortion, workplace and environmental hazards, and more. Copies are \$3, including postage, from: The Media Network, 208 W. 13th St., New York, NY 10011, 212/620-0877.

□ **CITIZEN PLANNERS** for Full Employment, Ecology, and Neighborhood Power (737 Sunset Ave., Venice, CA 90291) is an ad hoc group working to design a future Los Angeles, whose aims are full employment, direct democracy, free fuel, pure food, clean air, natural beauty, and love. Memberships are \$10 a year, and include a subscription to the *Sensual Cities* newsletter.

□ **COMMUNICATIONS TECHNOLOGY:** *Communications in the '80s: New Options for the Nonprofit Community* is a 64-page, paperback guide for nonprofits through the world of modern communications and information technology. It explains the new technologies and tells how some nonprofits have tailored them to the groups' own goals and budgets. Single copies are \$3 from: The Benton Foundation, 1776 K St. N.W. #900, Wash. DC 20006, 202/857-1768.

□ **RURAL VIRGINIA VOICE** is a good-looking, illustrated, quarterly newsletter from Rural Virginia (Box 105, Richmond, VA 23201) that reports on a variety of environmental, housing, and transportation issues affecting the rural areas of the state. A recent issue included articles on a rural transportation project, on hazardous waste siting legislation, and on Farmers Home Administration loan programs. The newsletter is a membership service of Rural Virginia; individual memberships are \$20.

□ **NETWORKER UPDATE:** From PN Member E. Perry Winston (2866 Harrison St., San Francisco, CA 94110): I am currently Rehabilitation Officer at Mission Housing Development Corp. in San Francisco. This is a neighborhood non-profit housing organization in a predominantly Spanish-speaking area of the city. Apart from the 163 units of new federally-funded housing we have built and managed in the 12 years we have existed, we are currently acquiring, rehabbing, and managing existing multi-family buildings in our neighborhood which already contain a majority of low-income residents. CDBG funds are used for rehab and Section 8 rent subsidies help keep rents affordable; displacement has been avoided. Energy-conserving methods are included in the rehab, and we have obtained 2 solar hot water systems from the State's low-income demonstration program, utilizing utility company funds.

I have also worked on a few documentary films on neighborhood issues. One of these, *Bordersville*, won awards in New York and Houston, where it was filmed. I am awaiting results of the architectural licensing exam.

□ **CUBA TRIP:** Although Reagan administration restrictions on travel to Cuba are still in effect, visits for professional research are permitted. In this light, we are happy to announce the fifth annual Architects/Planners Professional Research Program. During an 11-day visit in January 1984 (the 6th to

the 16th), we will be meeting with officials of Cuba's housing and planning agencies, and visiting new housing developments, rural communities, and other examples of Cuba's efforts in physical, social, and economic planning. The tour will include six days in Havana, two in Santiago, and a side trip to Guantanamo, a new provincial capital.

The cost of the trip will be \$775 round trip from Miami (including travel, hotels, meals, etc.). A deposit of \$100 is due by November 30. For more information: Jill Hamberg, 57 W. 93rd St., New York, NY 10025, 212/866-0317; or Tony Schuman, 56 W. 22nd St., New York, NY 10010, 212/691-9708. (Under current U.S. travel restrictions participation in this research program is limited to professionals and graduate students in these fields, and to journalists.)

## Jobs

□ **BUSINESS MANAGER:** The Southwest Germantown Community Development Corporation (5002 Wayne Ave., Philadelphia, PA 19144, 215/843-2000) is looking for a business manager. Duties include management of commercial and industrial space owned by the group, according to both economic and social criteria; preparation and review of loan applications and business plans; and development of further economic ventures for organization. Requirements include excellent oral and written skills, experience in commercial or industrial property management, skills in financial and credit analysis, ability to relate well to various groups and individuals, and strong commitment to neighborhood development. Salary in high teens, with excellent benefits.

□ **DEVELOPMENT PLANNER:** The Cleveland Center for Neighborhood Development, a non-profit organization which provides technical assistance to Cleveland non-profit housing and community economic development organizations, seeks a development planner to manage three low-income energy conservation/weatherization programs, and to develop new projects in energy and community economic development areas. Requirements include a masters degree in planning or related field, and experience working with neighborhood development and housing organizations. Salary: \$16-\$18,000, full benefits. Interested candidates should send a resume, with short writing sample, to: Norman Krumholz, Director, Cleveland Center for Neighborhood Development, Cleveland State University, 101 Corlett Bldg., Cleveland, OH 44115.

## Upcoming Conferences

□ **DECISION SUPPORT:** How government officials can best use computers to support their decision-making is the subject of a three-day conference November 15-17 at George Washington University, Washington, D.C., titled, "Decision Support Systems in the Public Sector." Registration form and fee information: ISN, 5454 Wisconsin Ave. #1450, Chevy Chase, MD 20815.

□ **WOMEN'S CULTURE:** "The House of Women: Art and Culture in the '80s" is the theme of a three-day conference November 4-6 at California State University, Long Beach, in coordination with a feminist art exhibition at the Long Beach Museum of Art. Key topics are feminist art, and the material base of women's culture in the home, neighborhood and city. Details: California State University, Long Beach, CA 90840; Sondra Hale, 213/498-4839; Marilyn Gottschall, 213/498-5466.

□ **MICROCOMPUTERS:** The National Easter Seal Society (2023 W. Ogden Ave., Chicago, IL 60612) is sponsoring a three-day management training institute Oct. 31-Nov. 2 on "The Microcomputer: An Effective Tool in Managing Rehabilitation Services." The Institute is to be at the Ramada Inn-Old Town in Alexandria, VA. Registration is \$450.

## Ex Conferences

□ **HOUSING COOPERATIVES:** The National Assn. of Housing Cooperatives (2501 M St. N.W. #451, Wash. DC 20037, 202/887-0706) held a four-day conference October 13-16 with a series of workshops on cooperative infrastructure, co-op planning, asset management, and physical plant.

□ **TVA CITY:** A conference and homecoming commemorating the 50th anniversary of Norris, Tenn., was held October 14-16. In addition to conference sessions looking at the historical roots and contemporary problems of this planned community, there was a film festival and exhibits related to the early history of the Tennessee Valley Authority, the agency responsible for the city's design and construction. Further information: City of Norris, Norris, TN 37828.

□ **SINGLE AUDIT:** Accountants for the Public Interest—New Jersey (Rutgers Univ., Ackerson 300, 180 University Ave., Newark, NJ 07102, 201/624-7446) sponsored a one-day conference September 21 on the single audit as an alternative to the patchwork of audits now imposed by government funders on nonprofits.

## Etcetera

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**NEW PN DEADLINE:** The next Planners Network will appear in December, just in time for holiday giving; and the deadline for copy reaching us is Monday, December 5. We'd like to hear from as many PN members as possible, and we especially enjoy it when your notes are typed.

**ADDRESS CHANGES:** Many Networkers seem to move around a lot. When you do, please let us have your old address and zip code as well as your new ones. Names (like luggage) sometimes are identical, and we want to be sure we change the right address card. Moreover, our cards are maintained in zip code order (because that's the way the Post Office wants the mail); so if we don't have your old zip code, we can't find your old card; and we wind up paying postage for phantom recipients. So please help out and send both old and new addresses.

**PROMOTE PN:** Some of you, when writing articles of various types, include in your biosketch something like: "... is also a member of the Planners Network (1901 Que St. NW, Wash. DC 20009), a national organization of progressive urban and rural planners." You'd be surprised how helpful that is in getting word around of our existence: we get lots of inquiries and membership requests as a result of such items.

Try to include something like this wherever possible when you publish.

**TALK UP PN:** Let people know about the Planners Network. Probably the best means of outreach we have in bringing people into the Network who ought to be there is when you yourselves inform and recruit people you work with and meet. We have a good two-page introductory sheet (write us for a copy or copies), and you can show back newsletters to people. Or just sit down and make a list of people you think ought to be in the Network and we'll send them the information sheet.

**LOST SOULS:** Here is the current list of folks whose newsletters have been returned because the addresses we have for them are no longer effective. If you know someone here, you might remind them to get in touch with us, and let us know their new address.

Christopher Pine, Ithaca  
James Yerdon, Toronto  
Gwen Urey, Eugene  
Jim Dougherty, Indiana, PA  
Roger Herzog, Weston, MA  
Sylvie Tremblay, Somerville,  
MA

Zachary Gordon, Ithaca  
Katrina Kuizenga, Los Angeles  
Craig Lee, Springfield, OR  
Marilyn Newman, Boston  
Sara Gooding, Cambridge  
Amy Glasmeier, Berkeley  
Patricia Cavanau, Somerville,  
MA