FACTORY AND STUDENTS: Please make sure to let incoming students know about the Network, and encourage them to join, placing them on the right track from the outset of their planning careers. We'll be happy to send them introductory statements on the Network, sample back copies, even send a speaker for an introductory meeting. But formal meeting or not, get the word around.

CONGRATULATIONS! Network Steering Committee member Bob Goldsmith has been appointed chair of the Cornell Dept. of City and Regional Planning.

FINANCIAL REPORT: Since last issue, we have had 47 contributions totalling $936. It may be worth noting that there aren't too many organizations that exist (for eight years, no less) solely on the basis of voluntary contributions/dues. It feels good that we continue to be able to run this way.

Some of you occasionally request that we "bill" you in order to allow contributions/dues to be paid institutionally; and we are happy to do this, especially if it means a bigger contribution. But requests to be placed on the mailing list, accompanied by a casual "please bill me," we ignore (the billing part, that is, not the part about putting you on the list). It's too much work at this end; and barring the kind of institutional situation mentioned above, we think people ought to take responsibility for supporting the Network without formal billing.

20TH ANNIVERSARY MARCH: Just a reminder about the August 27 rally and march in Washington, D.C., to mark the 20th anniversary of the 1963 civil rights march on Washington. Marchers for "We Still Have A Dream" are to assemble at the Washington Monument from 8 to 10 a.m., and proceed at 11:30 to the Lincoln Memorial. A contact number in the District: Twentieth Anniversary Mobilization, 202/467-6445. We hope to see lots of PN members there.

Passing the Word

OFFICE AUTOMATION: Jekyll or Hyde? recounts the highlights of a 1982 international conference on office work and new technology, sponsored by 9 to 5, the National Assn. of Working Women. Major sections include "The Big Picture," "Employment Impacts of Office Computerization," students and temporarily unemployed; graduated payments for the employed of $20 plus an additional $1 for each $1,000 earned above $10,000.

Members of the Steering Committee: Chester Hartman, DC; Chair, Emily Achtenberg, Boston; Eve Bach, Berkeley; Bob Bearegard, New Brunswick, NJ; Pierre Cavel, Ithaca (sitting in for Bill Goldsmith, on leave in Brazil); Donna Dyer, Durham, NC; Charles Hoch, Chicago; Joochul Kim, Tempe; Judy Kossy, DC; Jacqueline Leavitt, NYC; Jackie Pope, NYC; Alan Rabinowitz, Seattle; Pat Wilson Salinas, Austin; Derek Shearer, Santa Monica; Andre Tremoulet, Roanoke.

Newsletter Editor: Prentice Bowsher.

Enclosed is my check payable to the Planners Network for $ ________________________

Please check here if this is a new membership.

Please check here (current members only) if this is an address change, and write your former zip code ________________________

Name: ________________________

Address: ________________________

Planners Network • 1901 Que Street NW Washington, D.C. 20009

SOCIAL ECOLOGY: Synthesis is a 10-times-yearly newsletter from the League for Ecological Democracy (Box 1888, San Pedro, CA 90732) on social and ecological developments from all over. A recent issue ran to 20 pages, and included reports on the Green Party in West Virginia and a summary of the upcoming October 2010 elections on relatively local groups, such as the Industrial Union Caucus in Education of Grand Rapids, MI, and the Oceana EcosCenter of Fayetteville, AR. Subscriptions are $6.50, sent to the League.

D.C. HOUSING: An Urban Studies project of the University of the District of Columbia has completed a report, Housing Washington's People: Public Policy in Retrospect, which covers a wide range of local housing issues in the nation's capital. Topics include an historical analysis of housing regulation, citizen involvement in housing issues, and an impact of federal housing developments and agencies at all levels, professional and industry organizations, and nonprofit advocacy and neighborhood organizations. Subscriptions are $97 from: CP Publications, 555 16th St. #100, Silver Spring, MD 20910.

PRIVATIZING SOCIAL WORK: The Urban & Social Change Review, Volume 16 (Winter and Summer) Special Issues on the Privatization of Social Work Nonprofitification. Articles focus on employee assistance programs, public/private partnerships and private practice. $8 for the volume ($4 for each issue). UCRA, Boston College, McGuinn Hall, Chestnut Hill, MA 02167.

CALL FOR PAPERS: The Winter 1984 issue of The Urban & Social Change Review will be a special issue on homelessness, emergency housing, and shelter. The Review is looking for 3,500-word articles and brief papers. Deadline is Nov. 5, 1983 in triplicate, to Karen Wolfe Penniston, The Urban & Social Change Review, Boston College, McGuinn Hall, Chestnut Hill, MA 02167.

ANTI-HIGHWAY: The Sierra Club (530 Bush St., San Francisco, CA 94108) is funding a series of activist mailings to help organize highway and highway construction financed with the 1985 nickel-a-gallon gasoline tax. "Since we lost the fight to ban new highways and killed the ones already on the books, the Sierra Club agreed to organize locally to fight them one by one," the club says. Contact the Sierra Club to get a mailing and to add it to their anti-highway activist list.

PARTICIPATORY PLANNING: People interested and participating in design, planning, and management are invited to develop a Participation Network, and have prepared a 10-page mailing on recent developments in community participation. Address: Stephan Klein, Environmental Psychology Program, City University Graduate Center, 33 W. 42nd St., New York, NY 10036.

IN CONTEXT is a quarterly journal pulling together the insights and experiences of cultural activists in the building of cultural pionneers. Combining these insights with indepth research on building the human connections needed to move forward, both as individuals and communities, to a more sustainable future. A recent 44-page issue dealt with being a planetary villager. Subscriptions are $14, to In Context, Box 30782, Seattle, WA 98103.

RADICALS IN POWER: From Networker Derek Shearer (655 Ashland St., Santa Monica, CA 90405) for the Alternative Directions Conference in Santa Monica, November 9-10, 1984. The conference features prominent leaders of our progressive coalition—Santa Monicas for Renters Rights—narrowly lost city council races in the spring. Housing, in fact, is on the ballot every year. Join us at the electricity rent control board, and one on the city council board. We currently hold a 5-0 majority on the rent board, and a 4-3 majority on the city council. We are able to take a stand in our community with new ideas, and even come under attack from conservative real estate and right-wing forces. For example, the Pacific Legal Foundation, a conservative and anti-state innocence group, is trying to sue large corporations, continually files law suits against our city government.

OUR SOLUTION: We continue to test to try to implement new programs and policies. As vice chair of the City Planning Commission, I am heavily involved in the revising of our city's land use code. I have a report on our land use planning for the fall issue of CITIES, a new journal on international city planning, publishing by Duckworth in England. There is also an interesting article, "Radicals in Power: Lessons from Santa Monica," by USC political science professor Mark Kase in the Socialist Review, No. 69, March 1983. We're a friendly but critical look at our political accomplishments.

HOUSTON RE-EXAMINED: Networker Joe Feagin (Dept. of Sociology, Univ. of Texas, Austin, TX 78712) has completed a paper: "The Social Costs of Houston's Growth: A Suicide Enterprise Toward a Land Use Policy," a critical look at the ordinary Houstonian's point of view, the shining bubble of the Sunbelt has its tarnished side, with its air and water pollution, and more. The city, a transit city, generally inadequate government services, and its many non-unionized, relatively low-wage jobs." He would like to share copies with those who are interested.

KFC FAST ENDS: Early in August, the Reagan Administration announced plans to increase distribution to the poor of government surplus cheese and other foodstuffs; and food stamps. I am especially concerned about the impact of such a program on the City government's food distribution policies. Kansas City was chosen as the site of the protest because nearby limestone caves served as a major government food storage depot. The fast was organized by the Committee for Creative Non-Violence (1345 Euclid St. N.W., DC 20009), and supported by scores of other groups, including the Planners Network.

REQUEST FOR MATERIALS: From Networker Sacha Sdsitar (Urban Studies Program, SUNY, Old Westbury, NY 11568). I am in the process of developing our school's audiovisual library for our undergraduate (majority: older students and minorities) urban studies/public affairs-related courses. I will appreciate it if anyone could send me abstracts (slides/videos) that would be appropriate for the collection.

UNORGANIZED ASSN: The Unorganized Employers Association, Box 141164, Coral Gables, FL 33114, is hoping to form an organization among some of the country's $4 million for 1984 Trust Fund for Unorganized Workers in the Labor Law Center (1950 Addison St., Berkeley, CA 94704) that details what nonprofit community groups need to know to pursue and implement the unemployment trust fund. The money is being used to build a base, choosing a business opportunity, and developing a business. Copies are $25 a set for individuals.

RURAL PLANNING: From PN Member Ralph Nessel (Economic Opportunity Agency of Washington County, 2225 N. Walla Walla, Kamiah, ID 83536). The economic base of my community is more than happy to share with PN members a paper I co-wrote with landscape architect Ed Schweitzer, Winslow, Ark. A Planning History, which I sent you, describes a cooperative effort of our community action landscape, the landscape architecture program of the Univ. of Arkansas, and the City of Winslow (pop. 250) to identify issues of concern, develop leadership, and address the issues in an organized fashion. Please send $4 for reproduction and mailing costs.

VIEWPOINT RESPONSES: From Networker M. Rudner (Network Letter, No. 251, 12/29/83) I have a comment with interest David Gil's article "Redistributing Work" in the June 20 issue. I believe Professor Gil accurately stated that the problem of unemployment is political and not economic, but he did not identify the nature of that political problem. He suggested a simple solution: to cut the workday to seven hours. On the other hand, I am not clear what he meant by the ordinary hoistman's point of view, the shining bubble of the Sunbelt has its tarnished side, with its air and water pollution, and more. The city, a transit city, generally inadequate government services, and its many non-unionized, relatively low-wage jobs." He would like to share copies with those who are interested.

PARKING SPACE: From Networker David Janos (Network Letter, No. 251, 12/29/83) I have a comment with interest David Gil's article "Redistributing Work" in the June 20 issue. I believe Professor Gil accurately stated that the problem of unemployment is political and not economic, but he did not identify the nature of that political problem. He suggested a simple solution: to cut the workday to seven hours. On the other hand, I am not clear what he meant by the ordinary hoistman's point of view, the shining bubble of the Sunbelt has its tarnished side, with its air and water pollution, and more. The city, a transit city, generally inadequate government services, and its many non-unionized, relatively low-wage jobs." He would like to share copies with those who are interested.

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**SOCIAL ECOLOGY:** Synthesis is a 10-times-yearly newsletter from the League for Ecological Democracy (Box 1856, San Pedro, CA 90732, USA). Special and ecological developments from all over. A recent issue ran 20 pages, and included reports on the Green Party in West Seattle. The newsletter also contains updates on relatively local groups, such as the Industrial Union Caucus in Education of Grand Rapids, MI, and the Oskaria EcoCenter of Fayetteville, AR. Subscriptions are $6.50, sent to the League.

**DC HOUSING:** An Urban Studies project of the University of the District of Columbia has completed a report, *Housing Washington's People: Public Policy Initiatives*, which covers a wide range of local housing issues in the nation's capital. Includes an historical analysis of housing regulation, citizen involvement in housing policy, and the impact of federal housing development agencies at all levels. Instructions on how to order the report are in a list of contact information. No price listed.

**NEIGHBORHOOD INVENTORY:** From Sherman Lewis (2787 Hillcrest Ave., Berkeley, CA 94704; 510/558-3692): I am preparing an inventory of density neighborhoods in mid to big cities. By dense I mean about 50 people or more per gross acre. For more information, please contact me, or send me a request to do the work for you. I would like the following: street addresses, lot sizes, number of units (apartments and houses), and any other information you might think is important. The cost is $100. A list will be sent to you by the time you need it. I can also do the study for you, and you can have a copy of the report for $500.

**ANTI-HIGHWAY:** The Sierra Club (530 Bush St., San Francisco, CA 94109) is funding a series of activist mailings to help organize highway and airport opponents against planned new highway construction financed with the 352 nickel-a-gallon gasoline tax. "Since we lost the fight to stop the three-lane freeway that killed the nation's keystone city, we must organize locally to fight them one by one," the Club says. Contact the Sierra Club to get a mailing and to be added to its anti-highway activist list.

**PARTICIPATORY PLANNING:** People interested in participating in design, planning, and management of their communities should write to the following organizations to find out how to get involved:
- **Planners Network:** 100 Park Ave., Suite 702, New York, NY 10017
- **Urban & Social Change Review:** 1211 Connecticut Ave. N.W., Wash. DC 20036
- **Community Media Center:** 1529 15th St. NW, Washington, DC 20005

**RADIiCALs IN POWER:** From Networker Derek Shaver (655 Ashland St., Santa Monica, CA 90403): For those of you who wonder what the progressive coalition—a major player in the 1984 election—is doing, let me assure you that our progressive coalition—Santa Monicaans for Renters Rights—narrowly lost city council races in the spring. However, we did capture the one seat on the city council on the rent control board, and one on the city council board. We currently hold a 5-0 majority on the rent board, and a 4-3 majority on the city council. We have successfully fought off a number of housing bills that came before the city council. In fact, there are many companies that have been forced to pay rent control on their properties.

**RURAL PLANNING:** From PN Member Ralph Nessom (Economic Opportunity Agency of Washington County, 2225 N. Main, Rainier, WA 98371, USA): In central Washington, we are more than happy to share with PN members a paper I co-wrote with landscape architect Ed Schweitzer, Winslow, Ark: A Planning Program, which describes a cooperative effort of our community action program, the landscape architecture program of the Univ. of Arkansas, and the state planning office. The report is a self-help tool for small communities that want to identify issues of concern, develop leadership, and address the issues in an organized fashion. Please send $4 for reproduction and mailing costs.

**VIEWPOINT RESPONSES:** From Networker M. Basset (700 W. 48th St., New York, NY 10018), in response to my article with interest David Gil's article "Redistributing Work" in the June 20 issue. I believe Professor Gil accurately stated that the problem of unemployment is political and not economic, but he did not identify the nature of that problem. He suggested a simple solution: to cut the workday to seven hours with a four-day working week. But what he did not mention is that such a change would require a reduction of 13% in the number of hours worked. The workday could be reduced to 37%—to maintain incomes while reducing production is purely inflationary. Because professional labor would be extremely difficult to replace, the majority of the workforce would be able to maintain or increase their income by working more hours.

**Radicalism in Power:** By Networker Derek Shaver (655 Ashland St., Santa Monica, CA 90403): For those of you who wonder what the progressive coalition—a major player in the 1984 election—is doing, let me assure you that our progressive coalition—Santa Monicaans for Renters Rights—narrowly lost city council races in the spring. However, we did successfully fight off a number of housing bills that came before the city council. In fact, there are many companies that have been forced to pay rent control on their properties.

**FOR-PROFIT GUIDE:** Community Economic Development Strategies: Creating Successful Businesses is a three-volume series by the New Street Law Center (1950 Addison St., Berkeley, CA 94704) that details what nonprofit community groups need to know to purchase and revitalize buildings. The series is a step-by-step guide to building a base, choosing a business opportunity, and developing a business. Copies are $25 a set for individuals.
ROUNDUP: Worker Cooperatives, Employee Ownership, and Workplace Democracy

(If you have additional items relating to this emerging worker control network, or want more information about it, contact Len Krimmerman or Ralph Tumui, Dept. of Urban and Regional Planning, University of Connecticut, Storrs, CT 06269, 203/486-2467.)

A Conference on “Democracy in the Workplace,” organized by Community Services, Inc., will focus on “worker cooperatives as an alternative for local community development.” It will be held from Friday, October 17 through Sunday, October 19, at Antioch College’s Outdoor Education Center “in the beautiful woods of Glen Helen” in Yellow Springs, Ohio. Wes Hare of Twin Streams Educational Center (see next item) and John Henderly of the Cedars Works Cooperative in New Jersey will participate in panel discussions on developing worker-owned enterprises. Local Community Services members have offered their homes as overnight accommodations. For more information, phone Community Services at 816-373-6216.

Twin Streams Educational Center, Inc. provides educational, technical, and financial support to worker-owned cooperatives. Among those it has assisted are the Workers Owned Sewing Company in Windsor, United Zipper Company in Woodland, and a bakery in New Bern. The Center specializes in developing educational programs for “several worker democracy,” these facilitate the transition from passive employment (or a plant closing) to active cooperative ownership. It is eager to expand its work on this and other related subjects. Two of its several available-for-donation papers are titled “Training Low-Income Women for Work.” Work is currently on-site at Rath Packing where the business began in 1979. He is a UAW-appointed member of the Board of Directors of the National Cooperative Industry (see above). ARRI staff projects have helped initiate and/or promote Native American tribal development and Area Labor Management Committees, and have assisted workers in combating plant closings, shutdowns and in forming worker cooperatives. Most recently, they have begun working with several producer co-ops in New England. Contact them at 913 North 500 East, Provo, UT 84604; 801-377-7576.

Good Money, “the newsletter of social investment and investment’s role in re-examining the financial system,” is now available. Good Money is published by the Metropolitan Cooperative Economic Revitalization, Inc. Box 363, Worcester, VT 05682; 802-223-3911. Topics covered include profit-making opportunities in socially responsible businesses, reports on worker ownership and cooperative businesses, and positive examples of what communities and non-profit organizations are doing to dramatically revitalize the economy. Subscribers get 100 unread words in Netbacking, a bi-monthly supplement. Netbacking also includes “Investing in Social Opportunity: Stories from Organizations that meet critical social needs, regardless of profit potential. Sample copies of Good Money/Netbacking are available for $3. The Center also provides direct investment analysis services to individual and institutional investors: write for brochure.

I/ECON, the Interreligious Economic Crisis Organizing Network, is “developing resources and regional denominations, faith groups, and ecumenical bodies” to (among other goals): encourage and support community organizing and action; provide an information exchange for effective local organizing, and develop contacts with groups concerned with economic development. They have also a newsletter which is distributed to over 12,000 persons, and which provides extra-ordinarily diverse and extensive coverage of policy change networks, research, and displaced workers centers, hunger action coalitions, etc. Contact them at 15 State St., New York, N.Y. 10004; 212-995-1455.

The Association for Workplace Democracy (formerly Association for Self-Management) spreads information and distributes literature on workplace democracy. It is a non-profit educational work. It publishes a quarterly magazine which in the past has discussed “The Dark Underside of Japanese business and how the Mondragon (Basque) network of 90-old cooperatives is coping with world-wide recession, and which in future issues will examine worker ownership at Hyatt-Clark and how workplace democracy affects, and is affected by, women. For more information: the Association’s AWD’s list of publications and services, contact them at: 1716 Connecticut Ave. N.W., Washington, D.C. 20009; 202-265-7727.20

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TOXIC ACTIVISM: Winning The Right To Know: A Handbook of Tactics is a 102-page manual designed to stimulate a national drive for "right to know" laws which require businesses and others to divulge the names and health effects of chemicals under the current legislation. It describes how it was enacted, and provides a checklist of groups and publications. Copies are $7.50 for individuals, $1 for students. To order, write: Environmental Health Planning, Baltimore, MD 21201. If you are a student, you can get a special price. The book, based on interviews with planners, is concerned with whether planners tend to formulate issues in technical or political terms. Planning 2000, on most projects planners tend to see problems in technical, nonpolitical terms. An important explanation for this tendency appears to be that many planners are trained in political rather than public administration. The book presents planners' thinking about a number of political issues, including citizen participation, administrative procedures, licensing, and the like. One section provides advice on citizen participation, with emphasis on power, a "Power Manual for Senior Citizens." A publication list is free.

COMMUNICATION BRIEFINGS is a monthly newsletter on how to be a better communicator, including effective speeches, speaking in public, group discussions, persuasion, and other fields. Subscriptions are $48 from:

Communication Briefings, 806 Westminster Blvd., Blackwood, NJ 08012.

ABOUT PLANNERS: From PN Member Howell Baum (1924-1974) is a 3-page profile of Powell Baum, a 30-year veteran of the Pennsylvania Planning Service. The book, based on interviews with planners, is concerned with whether planners tend to formulate issues in technical or political terms. Planning 2000, on most projects planners tend to see problems in technical, nonpolitical terms. An important explanation for this tendency appears to be that many planners are trained in political rather than public administration. The book presents planners' thinking about a number of political issues, including citizen participation, administrative procedures, licensing, and the like. One section provides advice on citizen participation, with emphasis on power, a "Power Manual for Senior Citizens." A publication list is free.

COMMUNITY ECONOMICS is a quarterly newsletter from the Institute for Community Economics (151 Montague City Rd., Greenfield, MA 01301, 413/774-5933) which reports on community-based economic development efforts, especially the development of existing businesses, new businesses, reports from Trenton, N.J., Boston's Roxbury section, and rural Tennessee, plus other features. No price is included, but you might offer a contribution.

QUEST FOR FUNDS: An Insider's Guide to Corporate and Government Grants is a 3-page profile of Powell Baum, a 30-year veteran of the Pennsylvania Planning Service. The book, based on interviews with planners, is concerned with whether planners tend to formulate issues in technical or political terms. Planning 2000, on most projects planners tend to see problems in technical, nonpolitical terms. An important explanation for this tendency appears to be that many planners are trained in political rather than public administration. The book presents planners' thinking about a number of political issues, including citizen participation, administrative procedures, licensing, and the like. One section provides advice on citizen participation, with emphasis on power, a "Power Manual for Senior Citizens." A publication list is free.

INTERMEDIATE TECHNOLOGY: The Intermediate Technology Development Group of North America (Box 337, Croton-on-Hudson, NY 10520) has a free publications list on small- and intermediate-scale technology which enhances human dignity and harmony with nature. One section provides advice on citizen participation, with emphasis on power, a "Power Manual for Senior Citizens." A publication list is free.

REQUEST FOR AID: From Networker Milwaukee County Committee, 3233 Eighth St., Milwaukee, WI 53207, 414/278-4233: A professor at Marquette University and I are involved in a research project on the impact (or lack of it) of neighborhood organizations on the redistricting process. I was active with a neighborhood organization that tried to have an impact on the redistricting process through grassroots efforts. I lived in a county redistricting was handled very smoothly and was not an issue this year. What I would like to know is if there were any independent organizations, urban or rural, that were involved in attempting to influence redistricting decisions, especially decisions related to members of the county commission and district boundaries. Any information would be appreciated.

PRESS FEATURES: Community Press Features (100 Arlinton St., 2nd Flr., Boston, MA 02110) is a graphics service for alternative publications, which provides camera-ready graphics, cartoons, and photographs on contemporary social and political issues. Feature collections are issued monthly, and upcoming special issues include housing, peace, and workplace democracy. Subscriptions are $25 for community groups and individuals, higher for publications and others. The temptation is strong to let the rest of this PN simply profile their features, but we'll struggle to resist it.

HOUSING HOTLINE: The Low Income Housing Information Service, 100 Arlinton St., NE, Washington, DC 20002, 202/544-2544 has succeeded in getting HUD to set up a telephone hotline for information on proposed demolition or sale of low income housing. It was run by the Department of K. Dearborne will host a discussion of N. 9th St., Milwaukee, WI 53233; 414/278-4233: A professor at Marquette University and I are involved in a research project on the impact (or lack of it) of neighborhood organizations on the redistricting process. I was active with a neighborhood organization that tried to have an impact on the redistricting process through grassroots efforts. I lived in a county redistricting was handled very smoothly and was not an issue this year. What I would like to know is if there were any independent organizations, urban or rural, that were involved in attempting to influence redistricting decisions, especially decisions related to members of the county commission and district boundaries. Any information would be appreciated.

Roundup: Worker Cooperatives, Employee Ownership, and Workplace Democracy

If you have additional items relating to this emerging worker control network, or want more information about it, contact Len Krimerman or Ralph Tourie, Dept. of Industrial Relations, University of California, Santa Cruz, CA 95064; 202/486-2467.

A Conference on "Democracy in the Workplace," organized by Community Services, Inc., will focus on "worker cooperatives as an alternative for local community economic development." The conference will feature speakers and models of developing worker-owned enterprises. Local Community Services members have offered their homes as overnight accommodations for the conference, so long as you contact their organization before September 11 at 114 E. Whiteman St., P.O. Box 243, Yellow Springs, Ohio 45387; 513/769-2161.

Twin Streams Educational Center, Inc. provides educational, technical, and financial support to worker-owned cooperatives. Among those it has assisted are the Workers Owned Sewing Company in Windsor, United Zipper Company in Woodland, and a bakery in New Bern. The Center specializes in developing educational programs for "successful worker democracy":" These faciltate the transition from passive employment (or a plant closing) to active cooperative ownership. The center will hold workshops on this and other related subjects. Two of their several available-for-donation publications are titled "Training Low-Income Women in the Workforce," which contains "The most" Introduction of a New Member Into a Worker-Owned Business." Contact Wes Are, Twin Streams Educational Center, 243 Flemington St., Chapel Hill, NC 27514; 919/929-3316.

The Quality of Working Life Center in Toronto has published several reports on aspects of workplace democracy, which it will send on request. One of these, "An Inventory of Innovative Work Arrangements in Ontario," summarizes and explains the results in a report titled "The Work at QWLC, 15th floor, Ministry of Labor, 400 University Avenue, Toronto, Ontario, M7A 1T7, Canada.

Both are available from the Center for Mobilizing Ball hearings: once owned by GM, it was purchased in October, 1981 by its workforce who also elected 3 of the company's 10 Directors. The writing of this book has been assisted by the: 0 associated additional workers have recently been rehired, bringing the total re-employed to 1,400 (1,600 worked for GM); increased shop-level participation has been encouraged by new management policies, with reported gains in productivity of 75% in at least one department which recently received the National Compliance Committee (GCC). The GCC a program that meets critical social needs, regardless of profit status. Copies of Good Money/Netbanking are available for free.

The Center also provides direct investment analysis services to individual and institutional investors: write for brochure.

I/CON, the Interregional Economic Crisis Networking Organization (172, 1st St., St. Paul, MN 55102) and regional denominational, faith groups, and ecumenical bodies" to (among other goals): encourage and develop contacts between groups with concerns, develop an information exchange for effective local organizing, and develop contacts with groups concerned with economic development issues. They have just published "The Intercon newsletter which is distributed to over 12,000 persons, and which provides extra-ordinarily diverse and extensive coverage of plant closing networks, research, and displaced workers centers, hunger action coalitions, etc. Contact them at 15 State St., New York, NY 10004; 212-505-6013.

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AFRICAN SELF-HELP: The Settlements Information Network Africa (SINA) Newsletter is an attempt to link together people working on self-help settlements projects in Africa, including housing, education, nutrition, health, skills training, employment policies and techniques, and so on. The newsletter is free, and appears periodically.

Contact: Mzungu Institute, Box 14550, Nairobi, Kenya.

ANOTHER ICE AGE? The Survival of Civilization, by John D. Holdren and Ronald A. Weaver (28 pp., $8.00
Hamaker-Weaver Publishers, Box 457, Porterville, MI 48657), makes the case that all the outbound weather for the beginning of the United States and the world is the signal for the beginning of another period of active glaciers moving out from the polar icecaps.

THIS MIGHTY DREAM is a multi-media history of popular movements for social change in the United States, sponsored by The Institute for Social Justice and the Association of Community Organizers for Reform Now (ACORN). The exhibit has visited a number of cities to date, and is available for further display. Contact: ACORN, 413 8th St. SE, Wash. DC 20003, 202-831-9292.

NONPROFITS AS ENTREPRENEURS: From PN Member John Schluer (1224 17th Ave. E., Seattle, WA 98112) I'd like to mention a book I recently came across, which may interest other Planners Network members: Business Entrepreneurial Relationships with Nonprofit Organizations. The Rockefeller Brothers Fund and Partners for Livable Places have published this book about nonprofit entrepreneurship and business enterprise. "Large nonprofits that do business with nonprofit organizations (i.e., 501c3's). It's an excellent study of the subject and it is heightened by the inclusion of frequent examples. Artistic nonprofits are noted, but cultural services organizations are also included. Chapter 4, "Organizational Self-Evaluation," presents one of the more useful "checklists" to determine the viability of a business venture. 144 pages. Available from: Publishing Center, 623 Broadway, New York City 10012 for $7.

SOURCE NET is a resource center for alternative publications, which (along with other things) maintains a computerized information file on them, and publishes a directory of them. The directory, The Whole Again Resource Guide, lists more than 5000 organizations, their addresses, current services, and the like. It's a useful tool for people-saving and planet-saving alternatives. Copies are $14.45 from: SourceNet, Box 6767, Santa Barbara, CA 93111.

NEW FUNDING AIDS: The Grantsmanship Center (1031 S. Grand Ave., Los Angeles, CA 90015, 800-421-9512) has two new programs that may be of interest to planners in the community education, low-cost, energy-biogas programs within the service limits of the United States.

FARMLAND PROTECTION: The National Assn. of State Departments of Agriculture Research (1616 H St. NW, Wash. DC 20006) has compiled a list of 133 nonprofit state, and local organizations concerned about protecting the family farm. The National Directory of Farmland Protection Organizations provides a short, contact person, and activity summary for each group. See Order Form from the Foundation.

RURAL TRANSPORTATION: The current issue of Rural America has a series of articles examining various aspects of transportation (or the lack of it) in rural areas. It is intended to complement, as well as document the present. Copies are $1.25 from: Rural America, 1302 10th St. NW, 3rd Flr., Wash. DC 20006.

SELLING TREES: From Networker Tom Redmond (15 N. 7th St., Murphyboro, IL 62966): The USDA Forest Service Asset Management Program is proposing to "further establish" the possibility of selling acres of national forest land. In Illinois, 60,000 acres, or 27% of the Shawnee National Forest in southern Illinois, is subject to sale. A group of citizens has formed to save our Shawnee Committee (Box 713, Metropolis, IL 62960) which has over 11,000 signatures opposing the possible sale. The S.O.S. Committee has also been considering how best to protect the region. The Committee is interested in finding out what other groups are doing around the country are doing to oppose the proposal which would have environmental, social, and long-term control and recreational uses. (Ohio, 36% of total acres: Mississippi, 24%; N. Dakota, 22%; Oklahoma, 21%; Texas, 20%; Georgia, 15%.)

HAZARDOUS WASTES: The Citizen's Clearinghouse for Hazardous Wastes (Box 7097, Arlington, VA 22207, 703/332-6816) is serving as a networking service on environmental issues. Chemicals on dangerous chemical wastes. It maintains a library of toxicity day for more than 7000 chemicals substances, provides speakers, and will arrange workshops and community meetings. Annual membership fee is $15 for individuals.

APA UPDATE: From PN Member Michael L. Esley (53 N. Fawn Dr. Elan, Newark, DE 19711): The national board of the American Planning Association is considering bylaw amendments to permit Chapters to elect their planners who are not national members. To state that change will lead to a merger of the APA Chapter and state planning association. In other states, including Delaware, additional forms of the APA Chapter will expand its scope of membership. I would urge APA members worldwide to work on opening up of chapter membership to make their feelings known to the members of the Board.

ECONOMIC SURVIVAL: From Networker Gilda Haas (Los Angeles Center for Economic Survival (CLES), 5320 W. 1st St. Blvd., Los Angeles, CA 90019): Since February, I have been working as the Director of the CLES Center for Economic Survival (LACES), the education and outreach arm of the Coalition for Economic Survival (CES), a grassroots organization. L.A. that's been around for ten years doing community organizing on rent control, employment, housing, and developing multi-racial organization in the city of Los Angeles. The main purpose of LACES is to provide leadership and education for leadership development for LA community activists. LACES provides opportunities for community leaders who are already engaged in local organizing efforts to come together (along with professional organizers) to develop plans and organize programs for L.A. LACES also provides back-up research and educational materials for organizing. Recent workshops include three sessions to develop housing policies and action goals for CES; a series of workshops to develop a city-wide habitability campaign; and a weekend training on how to build multi-racial organization.

JOB HELP: From Networker Alan Lisowki (Mulberry Hill, Me. 04250): I'm currently new in the Eastern Shore from San Diego County. I am a planner with the Salisbury-Wicomico County Planning Dept., working on subdivisions, current planning and coordinating all environmental matters for the department. I am very interested in moving to the Washington, DC/Fairfax County, VA area. If anyone is considering traveling to DC area or recent or potential residence, please feel free to contact me. I can be reached at 13-16 in Chicago, IL.

MANAGING THE EFFECTIVE NONPROFIT Executive is the theme of a four-day management training institute, sponsored by the National Easter Seal Society (202 W. Ogden Ave., Chicago, IL 60612). The institute, held September 1-4, is open to nonprofit leaders and will include topics such as growth strategies, organization development, resource development, and leadership effectiveness. The fee is $500; the institute is held at the Palm Court Hotel.

HOUSING SYNDICATIONS: The National Housing Law Project (1950 Addison St., Berkeley, CA 94704) is presenting a two-day conference this fall on "Sustainability Affordable Housing: Opportunities and Pitfalls for Nonprofits and Local Government," which will discuss public housing, state and city agencies, and the like. The conference will be held November 14-15 at the Rosslyn Westpark, Arlington, VA. The fee is $175 for representatives of nonprofit housing organizations, $225 for local government officials, $325 for nonprofit housing development and community groups, and legal services attorneys; $300 for everyone else.

TORONTO CONFERENCE: "The Metropolis," a conference in honor of Hans Blumenfeld, will be held November 4-5, St. George's Centre for Urban and Community Studies, University of Toronto (455 Spadina Ave. #424, Toronto, Ont. M5S 2B8). Topics include the changing metropolis, transportation, housing, and the urban environment. The fee is $35; location will be determined later.

Upcoming Conferences

NATIONAL PEOPLES ACTION will hold its annual conference Sept. 18-20 in Washington, DC. Registration is $25; some hotel packages are available. Contact: NPA 954 W. Washington Blvd., Chicago, IL 60607.


CIVIC PARTNERSHIP: Initiative, Innovation, Development" will be the theme of the National Conference on Government Nov. 12-15 in Baltimore, sponsored by the Citizens Forum and National Municipal League. Stanford will examine public-private initiatives required to put together programs that make cities "work" in the 1980s, and explore how the grass-roots participation can make cities "work" in the 1980s. For more information, contact: Details: Citizen's Forum/National Municipal League, 55 W. 44th St., New York, NY 10036.

COMMUNITY LAND TRUSTS: A week-long conference on land trusts will be held Oct. 16-22 in Voluntown, CT sponsored by the Institute for Community Economics (151 Montague City Rd., Greenfield, MA 01301, 413-774-5933), which developed the community land trust model, and has been the principal source of technical assistance for them across the country. Topics include program development, planning and organizing, and organizational development. Some leisure and recreation time are included. The fee is $350, $200 for low-income persons; some scholarships are available.

COOPERATIVE HOUSING: The Cooperative League of the USA (1882 N. St. NW. Wash. DC 20006, 202/372-6550) will hold its annual meeting Oct. 24-27 at the Washington Marriott Hotel. Special workshops will examine co-op and finance issues, and an organizational meeting will be held for CLUSA housing members.

MANAGEMENT TRAINING: The Effective Nonprofit Executive is the theme of a four-day management training institute, sponsored by the National Easter Seal Society (202 W. Ogden Ave., Chicago, IL 60612). The institute, held September 1-4, is open to nonprofit leaders and will include topics such as growth strategies, organization development, resource development, and leadership effectiveness. The fee is $500; the institute is held at the Palm Court Hotel.

Ex Conferences

JOB CREATION: The Entrepreneurship Institute (3592 Corporate Dr. #100, Columbus, OH 43229 sponsored a two-day conference Aug. 11-12 in Hartford on the theme "Economic Recovery: Jobs Through New Enterprises." Major topics included launching a new enterprise, and keeping it afloat.

SHARED HOUSING: The Duluth Area Vocational-Technical Institute (Lake Ave. and Second St., Duluth, MN 55802) sponsored a two-day conference Aug. 22-24 on shared housing, which highlighted the shared housing program in Duluth, which has been operating since 1976.

GRANNY FLATS: The Bay Area Council (348 World Trade Center, San Francisco, CA 94111) sponsored a workshop July 6 in Oakland on ways to increase the

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AFRICA SELF-HELP: The Settlements Information Network Africa (SINA) Newsletter is an efficient tool to link together people working on self-help settlements projects in Africa, including building, education, health, nutrition, skills training, employment programs, and so on. The newsletter is free, and appears periodically. Contact: Masinga Institute, Box 14550, Nairobi, Kenya.

ANOTHER ICE AGE? The Survival of Civilization, by John D. Rockefeller Jr. and Ronald A. Weaver (28 pp., $8.00; 64 pp., $12.00). A Hamaker-Wheeler Publishers, Box 457, Portsville, OH 43867, makes the case that all the outdated weather for the beginning of the United States and the world is the signal for the beginning of another period of active glaciers moving out from the polar icecaps.

THIS MIGHTY DREAM is a multi-media history of popular movements for social change in the United States, sponsored by The Institute for Social Justice and the Association of Community Organizations for Reform Now (ACORN). The exhibit has visited a number of cities to date, and is available for further display. Contact: ACORN, 413 8th St. SE, Wash. DC 20003, 202-357-2922.

NONPROFITS AS ENTREPRENEURS: From PN Member John Schlorder (1241 7th Ave. E., Seattle, WA 98112) I'd like to mention a book recently came across, which may interest other PN Networks members: Business Enterprise for Nonprofit Organizations. The Rockefeller Brothers Fund and Partners for Livable Places have written about nonprofit entrepreneurship and business enterprise. The idea is that nonprofit organizations (i.e., 501c3's). It's an excellent study of the subject and is heightened by the inclusion of frequent examples. Artistic creativity and business skill and social services organizations are also included. Chapter 4, "Organizational Self-Evaluation," presents one of the more useful checklists ever written. "Consider the possibilities of a business venture as a business activity, a community business, a social service organization, or a consumer cooperative. A business venture provides an alternative business activity, a community business, a social service organization, or a consumer cooperative. A business venture provides an alternative...". The book is 444 pages from: SourceNet, Box 6767, Santa Barbara, CA 93111.

NEW FOUNDING AIDS: The Grantmanship Center (1031 S. Grand Ave., Los Angeles, CA 90015, 800-421-9512) has two new programs in grant writing.为自己创建新的项目和计划，参加grantwriting workshops and community meetings. Meetings begin at $15 for individuals.

APA UPDATE: From PN Member Michael L. Easley (53 N. Fawn Dr. Elan, Newark, DE 19711): The national board of the American Planning Association is considering bylaw amendments to permit Chapters to establish a membership fee. In some states this charge will lead to a merger of the APA chapter and state planning association. In other states, including Delaware, the charge fee will expand its scope of membership. We urge APA members who are keeping up of chapter membership to make their feelings known to the members of the Board.

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JOB HELP: From Networker Alan Lisiowski (Mulberry Hills, PA) (717-587-4521): I have recently moved to the Eastern Shore from San Diego County. I am a planner with the Salisbury-Westicom County Planning Dept., working on subdivision issues, future planning, and coordinating all environmental matters for the department. I am very interested in moving to the Washington, DC/Fairfax VA area. If anyone is able to assist with either a job or other information, please write. I do not have to be directly related to city planning; I would prefer an environment that is involved with city planning.

WORKER CO-OPS: The Center for Community Self-Help (Box 3259, Durham, NC 27705, 919/683-3016) has actively involved itself in development of educational and financial institutions which support the growing cooperative network. They recently invited representatives of the Center's project to the National Education Conference at the University of North Carolina, Chapel Hill, in April. This year, the Center has established a Democratic Management Project that provides a pre-inauguration, Boston, an office in Philadelphia. This year, the Center has established a Democratic Management Project that provides a pre-inauguration, Boston, an office in Philadelphia. This year, the Center has established a Democratic Management Project that promotes cooperative business in the United States. They have made loans to equity investment to members of worker cooperatives.

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COOPERATIVE HOUSING: The Cooperative League of the United States (13-19 S. W.W. Jackson Blvd., Chicago, IL 60607) will hold its annual meeting Oct. 24-27 at the Washington Marriott Hotel. Special workshops will examine co-op tax and financial issues, and an organizational meeting will be held for CLUSA housing members.

MANAGEMENT TRAINING: "The Effective Nonprofit Executive" is the theme of a four-day management training institute, sponsored by the National Easter Seal Society (203 W. Ogden Ave., Chicago, IL 60610). The seminar will be held Oct. 13-16 in Chicago. Topics include problem solving, leadership, time management, financial management, and others. The fee is $350; the institute is sponsored by the National Easter Seal Society.

HOUSING SYMPOSIUM: The National Housing Law Project (950 Addison St., Berkeley, CA 94704) is presenting a two-day conference this fall on "Sponsoring Affordable Housing: Opportunities and Pitfalls for Nonprofits and Local Governments." The seminar will be held Oct. 28-29 at the Hyatt Hotel, Oakland, CA; and Nov. 14-15 at the Roslyn Westpark, Arlington, VA. The fee is $175 for representatives of nonprofit organizations; $250 for non-profit housing development and community groups, and legal services attorneys; $300 for everyone else.

TORONTO CONFERENCE: "The Metropolis," a conference in honor of Hans Blumenfeld, will be held Nov. 4-5. It will be held in the Ontario Centre for Research and Development in the Urban and Community Studies, University of Toronto (455 Spadina Ave. #426, Toronto, Ont. M5S 2B8). Topics include the changing metropolitan transportation, housing, and the urban environment. The fee is $35; location will be determined later.

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GRANBY FLATS: The Bay Area Council (348 World Trade Center, San Francisco, CA 94111) sponsored a workshop July 6 in Oakland on ways to increase the Planners Network #41/August 22, 1983 7
development of granny flats. Key issues included tough community regulations, which often discourage new construction, and the absence of technical, marketing, and financial assistance.

- **WORLD FUTURE:** The World Future Society (4916 St. Elmo Ave., Bethesda, MD 20814) held a special conference Aug. 11-12 in Washington, DC, on “Working Now and in the Future,” which examined the multi-faceted changes the world economy is going through. Major sections included “Setting the Scene for Working Now and in the Future,” “The Role of Institutions in the Post-Industrial Workplace,” and “Creating the Future of Work.”

### Jobs

- **MANAGING EDITOR IN DC:** The Corporation for Enterprise Development (1211 Connecticut Ave. N.W. #710A, Washington, DC 20036, 202/293-7963) needs a managing editor for its monthly newsletter, The Entrepreneurial Economy, who would have marketing and fundraising responsibilities for the newsletter, as well as editorial duties. Experience and familiarity with economic development issues are required. Salary: $17,000-$22,000 plus benefits.

- **SUNY BUFFALO DEAN:** The School of Architecture and Environmental Design at SUNY Buffalo is beginning to search for a new Dean, whose appointment would become effective July 1984. Candidates for the position are expected to have educational backgrounds and demonstrated professional achievements which render them eligible for appointment at the rank of Professor with tenure. Professional experience in all disciplines represented within the School is not a requirement; however, it is highly desirable that candidates have demonstrated their interest and involvement in professional work and activities which transcend the conventional disciplinary boundaries. Candidates must have a significant record of published work and demonstrated administrative skill in the conduct and management of research, education and professional activity. Application deadline: November 15, 1983. Interested candidates should send a letter and complete curriculum vitae along with the names of three references to the Chair of the Search Committee: Dr. Joseph A. Alutto, Dean; School of Management; State University of New York at Buffalo; 103 Crosby Hall; 3435 Main Street, Buffalo, New York 14214.

### Etcetera

- **NEXT PN DEADLINE:** Our next issue will be in October, and the absolute, final deadline for getting copy into us is Monday, October 3. As always, we enjoy hearing from all who write, and we especially enjoy it when your notes are typed.

- **LOST SOULS:** Here is the current list of folks whose PNs have been returned because the addresses we have are no longer effective. If you know someone here, you might have them get in touch with us. If you find your own name here, please send us your new address right away, so you won’t miss the next issue.

  | Susan Bain, Oakland  | Cathy Rees, Green Bay |
  | Ron Elton, Ridgewood, NY | Reggie Greenwood, High Point |
  | Henry Webber, Brookline | Jonathan Gitlin, Ithaca |
  | April Sponaygle, New York | Brandon Wilson, Cambridge, MA |
  | Jennifer Bass, Ithaca | John Jones, Detroit |
  | Steven Miner, Springfield, OR | Kim Graf, Ann Arbor |

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