

PLANNERS NETWORK

#41—August 22, 1983

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WASHINGTON, DC 20009

(202) 234-9382

FACULTY AND STUDENTS: Please make sure to let incoming students know about the Network, and encourage them to join, placing them on the right track from the outset of their planning careers. We'll be happy to send them introductory statements on the Network, sample back copies, even send a speaker for an introductory meeting. But formal meeting or not, get the word around.

CONGRATULATIONS! Network Steering Committee member Bob Goldsmith has been appointed chair of the Cornell Dept. of City and Regional Planning.

FINANCIAL REPORT: Since last issue, we have had 47 contributions totalling \$936. It may be worth noting that there aren't too many organizations that exist (for eight years, no less) solely on the basis of voluntary contributions/dues. It feels good that we continue to be able to run this way.

Some of you occasionally request that we "bill" you in order to allow contributions/dues to be paid institutionally; and we are happy to do this, especially if it means a bigger contribution. But requests to be placed on the mailing list, accompanied by a casual "please bill me," we ignore (the billing part, that is, not the part about putting you on the list). It's too

much work at this end; and barring the kind of institutional situation mentioned above, we think people ought to take responsibility for supporting the Network without formal billing.

20TH ANNIVERSARY MARCH: Just a reminder about the August 27 rally and march in Washington, D.C., to mark the 20th anniversary of the 1963 civil rights march on Washington. Marchers for "We Still Have A Dream" are to assemble at the Washington Monument from 8 to 10 a.m., and proceed at 11:30 to the Lincoln Memorial. A contact number in the District: Twentieth Anniversary Mobilization, 202/467-6445. We hope to see lots of PN members there.

Passing the Word

OFFICE AUTOMATION: Jekyll or Hyde? recounts the highlights of a 1982 international conference on office work and new technology, sponsored by 9 to 5, the National Assn. of Working Women. Major sections include "The Big Picture," "Employment Impacts of Office Computerization,"

The Planners Network

The Planners Network is an association of professionals, activists, academics, and students involved in physical, social, economic, and environmental planning in urban and rural areas, who promote fundamental change in our political and economic system.

We believe that planning should be a tool for allocating resources and developing the environment to eliminate the great inequalities of wealth and power in our society, rather than to maintain and justify the status quo. We believe that planning should be used to assure adequate food, clothing, shelter, medical care, jobs, safe working conditions, and a healthful environment. We advocate public responsibility for meeting these needs, because the private market has proven incapable of doing so.

We oppose the economic structure of our society, which values profit and property rights over human rights and needs. This system perpetuates the inequalities of class, race, sex and age which distort human relationships and limit the potential for a decent quality of life. We advocate a shift in current national budgetary priorities to favor human services, social production and environmental protection over military and other nonproductive expenditures.

We seek to be an effective political and social force, working with other progressive organizations to inform public opinion and public policy and to provide assistance to those seeking to understand, control, and change the forces which affect their lives.

The Planners Network Newsletter is published six times a year as the principal means of communication among Network members. Annual financial contributions are voluntary, but we do need funds for operating expenses. The Steering Committee has recommended the following amounts as minimums for Network members: \$10 for

students and temporarily unemployed; graduated payments for the employed of \$20 plus an additional \$1 for each \$1,000 earned above \$10,000.

Members of the Steering Committee: Chester Hartman, DC, Chair, Emily Achtenberg, Boston; Eve Bach, Berkeley; Bob Beauregard, New Brunswick, NJ; Pierre Clavel, Ithaca (sitting in for Bill Goldsmith, on leave in Brazil); Donna Dyer, Durham, NC; Charles Hoch, Chicago; Joochul Kim, Tempe; Judy Kossy, DC; Jacqueline Leavitt, NYC; Jackie Pope, NYC; Alan Rabinowitz, Seattle; Pat Wilson Salinas, Austin; Derek Shearer, Santa Monica; Andre Tremoulet, Roanoke.

Newsletter Editor: Prentice Bowsher.

Enclosed is my check payable to the Planners Network for \$ _____

Please check here if this is a new membership.

Please check here (current members only) if this is an address change, and write your former zip code _____

Name: _____

Address: _____

Planners Network • 1901 Que Street NW
Washington, D.C. 20009

"Effects on the Quality and Organization of Work," "Occupational Health and the Computerized Office," and "Future Directions." Copies are \$12.50 from: 9 to 5 NAWW, Attn: J. Gregory, 1224 Huron Rd., Cleveland, OH 44115, 216/566-9308.

□ SOCIAL ECOLOGY: *Synthesis* is a 10-times-yearly newsletter from the League for Ecological Democracy (Box 1858, San Pedro, CA 90733) which reports social and ecological developments from all over. A recent issue ran to 20 pages, and included reports on the Green Party in West Germany and Poland's Solidarity Union as well as updates on relatively local groups, such as the Industrial Union Caucus in Education of Grand Rapids, MI, and the Ozarkia EcoCenter of Fayetteville, AR. Subscriptions are \$6.50, sent to the League.

□ DC HOUSING: An Urban Studies project of the University of the District of Columbia has completed a report, *Housing Washington's People: Public Policy in Retrospect*, which covers a wide range of local housing issues in the nation's capital. Topics include an historical analysis of housing regulation, citizen involvement in housing issues, and the impact of federal housing programs. Copies are \$5 from: D.C. History and Public Policy Project, Dept. of Urban Studies, UDC, 4200 Connecticut Ave. N.W., Wash. DC 20008.

□ ENTERPRISE DEVELOPMENT: The Corporation for Enterprise Development (1211 Connecticut Ave. N.W. #710A, Wash. DC 20036, 202/293-7963) has prepared a short survey of enterprise development research currently underway. The format generally provides an organizational listing, a contact person, and a brief description of the research. No price listed.

□ NEIGHBORHOOD INVENTORY: From Sherman Lewis (2787 Hillcrest Ave., Hayward, CA 94542, 415/538-3692): I am seeking help for an inventory of dense neighborhoods in medium to big cities. By dense I mean about 50 people or more per gross acre, or about 20 housing units or more. I am especially interested in areas of 50 acres or more, averaging two- to five-story construction. They may include substantial commercial and industrial employment, and are likely to include local commerce on ground floors along a main street. I need to get census tract information, so tract numbers or street boundaries would be helpful. I am interested in their potential for pedestrianization, and will look at existing vehicles available and walking/transit distances and times (compared with suburbia) for routine trips.

□ REFERENCE DIRECTORIES: Gale Research Co. (Book Tower, Detroit, MI 48226) has published a series of reference directories ranging from toll-free telephone numbers to funders of research efforts. Copies are expensive: *Telephone Services Directory*, \$85; *411 Community Resource Tieline*, \$65; *Social Service Organizations and Agencies Directory*, \$85; and *Research Activities and Funding Programs*, \$150.

□ PHOTOGRAPHING PRESERVATION: The National Trust for Historic Preservation (1785 Massachusetts Ave. N.W., Wash. DC 20036) has sponsored a historic preservation photography contest with \$350 first prizes in

each of two categories: architectural preservation, and non-architectural preservation. Winners will be displayed at the Trust's National Preservation Conference, Oct. 26-30, in San Antonio.

□ HOME AGAIN is a new national magazine for the managers and staff of community organizations and private businesses in the housing, preservation, and energy fields. It provides news of local developments, reports on management techniques for nonprofits, and analyses of upcoming trends. Published quarterly, subscriptions are \$25 from: Home Again, Box 421 Village Station, New York, NY 10014.

□ RESEARCH NEWSLETTER: *Urban and Housing Research Report* is a monthly newsletter covering research activities among contract researchers, academicians, government departments and agencies at all levels, professional and industry organizations, and nonprofit advocacy and neighborhood organizations. Subscriptions are \$97 from: CD Publications, 8555 16th St. #100, Silver Spring, MD 20910.

□ PRIVATIZING SOCIAL WORK: *The Urban & Social Change Review*, Volume 16 (Winter and Summer) Special Issues on the Privatization of Social Work: The New Nonfederalism. Articles focus on employee assistance programs, public/private partnerships and private practice. \$8 for the volume (\$4 for each issue). USCR, Boston College, McGuinn Hall, Chestnut Hill, MA 02167.

□ CALL FOR PAPERS: The Winter 1984 issue of *The Urban & Social Change Review* will be a special issue on homelessness, emergency housing, and shelter. The *Review* is looking for 3,500-word articles and shorter pieces, due by Nov. 5, 1983, in triplicate, to: Karen Wolk Feinstein, *The Urban & Social Change Review*, Boston College, McGuinn Hall, Chestnut Hill, MA 02167.

□ ANTI-HIGHWAY: The Sierra Club (530 Bush St., San Francisco, CA 94108) is funding a series of activist mailings to help organize highway opponents against planned new highway construction financed with the 1982 nickel-a-gallon gasoline tax. "Since we lost the fight to stop or redesign these killers at the national level, we must organize locally to fight them one by one," the Club says. Contact the Sierra Club to get a mailing and to be added to its anti-highway activist list.

□ PARTICIPATORY PLANNING: People involved and interested in participatory design, planning, and management are seeking to develop a Participation Network, and have prepared a 10-page mailing on recent developments in community participation and participatory design. Contact: Stephan Klein, Environmental Psychology Program, City University Graduate Center, 33 W. 42nd St., New York, NY 10036.

□ IN CONTEXT is a quarterly journal pulling together the insights and experiences of a broad network of cultural pioneers, and combining these insights with indepth research on building the human connections needed to move forward, both as individuals and as a society, towards a positive, sustainable future. A recent 64-page issue dealt with being a planetary villager. Subscriptions are \$14, to In Context, Box 30782, Seattle, WA 98103.

□ **RADICALS IN POWER:** From Networker Derek Shearer (655 Ashland Ave., Santa Monica, CA 90405): For those of you who follow local politics, you no doubt know that our progressive coalition—Santa Monicans for Renters Rights—narrowly lost city council races in the spring. However, we did take three seats on our elected city rent control board, and one on the city college board. We currently hold a 5-0 majority on the rent board, and a 4-3 majority on the city council. Our progressive city government continues to come under attack from conservative real estate and right-wing forces. For example, the Pacific Legal Foundation, a conservative law firm funded by the real estate industry and large corporations, constantly files law suits against our city government.

Nevertheless, we continue to try to implement new programs and policies. As vice chair of the city's Planning Commission, I am heavily involved in the revising of our city's land use element. I've written a report on our land use planning for the fall issue of *CITIES*, a new journal on international city planning, publishing by Duckworth in England. There is also an interesting article, "Radicals in Power: Lessons from Santa Monica," by USC political science professor Mark Kann in the *Socialist Review*, No. 69, May-June, 1983. It's a friendly but critical look at our political accomplishments.

□ **HOUSTON RE-EXAMINED:** Networker Joe Feagin (Dept. of Sociology, Univ. of Texas, Austin, TX 78712) has completed a paper "The Social Costs of Houston's Growth: A Sunbelt Boomtown Reexamined," which concludes: "From the ordinary Houstonian's point of view, the shining buckle of the Sunbelt has its tarnished side, with its air and water pollution, its traffic congestion, lack of housing, poor mass transit, generally inadequate government services, and its many non-unionized, relatively low-wage jobs." He would like to share copies with those who are interested.

□ **KC FAST ENDS:** Early in August, the Reagan Administration announced plans to increase distribution to the poor of government surplus cheese and other foodstuffs; and with the announcement came the end of a fast in Kansas City protesting the government's food distribution policies. Kansas City was chosen as the site of the protest because nearby limestone caves served as a major government food storage depot. The fast was organized by the Committee for Creative Non-Violence (1345 Euclid St. N.W., Wash. DC 20009), and supported by scores of other groups, including the Planners Network.

□ **REQUEST FOR MATERIALS:** From Networker Sachi Dastidar (Urban Studies Program, SUNY, Old Westbury, NY 11568): I am in the process of developing our school's audiovisual library for our undergraduate (majority: older students and minorities) urban studies/public affairs-related courses. I will appreciate it if anyone could send me ideas about movies/video/slides that would be appropriate for the collection.

□ **UNORGANIZED ASSN:** The Unorganized Employees Association, Box 141164, Coral Gables, FL 33114, is hoping to form an organization among some of the country's 84 million unorganized employees to improve networking among them, improve their self-image, and to present them more favorably to the public.

□ **FOR-PROFIT GUIDE:** *Community Economic Development Strategies: Creating Successful Businesses* is a three-volume guide from the National Economic Development and Law Center (1950 Addison St., Berkeley, CA 94704) that details what nonprofit community groups need to know to pursue for-profit business development. The volumes cover building a base, choosing a business opportunity, and developing a business. Copies are \$25 a set for individuals.

□ **RURAL PLANNING:** From PN Member Ralph Nesson (Economic Opportunity Agency of Washington County, 2325 N. Gregg, Fayetteville, AR 72701, 501/521-1394): I would be more than happy to share with PN members a paper I co-wrote with landscape architect Ed Schweitzer, *Winslow, Ark: A Planning Process for Community Development*, which describes a cooperative effort of our community action agency, the landscape architecture program of the Univ. of Arkansas, and a citizens' group in rural Winslow (pop. 250) to identify issues of concern, develop leadership, and address the issues in an organized fashion. Please send \$4 for reproduction and mailing costs.

□ **'VIEWPOINT' RESPONSES:** From Networker **M. Russel Feldman** (139 Sumner St., Newton, MA 02159): I read with interest David Gil's article "Redistributing Work" in the June 20 issue. I believe Professor Gil accurately stated that the problem of unemployment is political and not economic, but he did not identify the nature of that political problem. He suggested a simple solution: to cut back the workday to seven hours, thereby creating a 13% surplus of production that could be redistributed to the unemployed. What he did not mention is that such a change would require a reduction of 13% in the incomes of those working people. This has to be—to maintain incomes while reducing production is purely inflationary. Because professional labor would be extremely difficult to regulate in this manner, the majority of the reform would affect the industrial and manufacturing sectors. His solution becomes a massive transfer of income from organized labor to the ranks of the currently unemployed.

When one examines the records of unions, it becomes apparent that they are more oriented to keeping salaries and benefits for their current membership rather than expanding their numbers. Thus, the origin of the resistance to such a solution would be those groups most necessary to implement the reform. Implying, as I believe Professor Gil does, that the solution could come from government misstates the problem. Until the attitudes of organized labor change (at least in this regard), his solution will be dead in the water.

From Networker **Bruce Poster** (Rt. 9, Box 89PK, Santa Fe, NM 87501): I found David Gil's proposal to be logical and equitable. I would like to add one refinement to Gil's proposal. There may be a limit to how much the workday or workweek can be reduced without unduly sacrificing productivity. Thus, the concept of *flexibly* adjusting worktime should embrace such possibilities as giving workers three months off each year or one year of sabbatical each four years. Such flexibility could increase morale (thereby enhancing productivity) while giving workers an opportunity to spend time with their families, pursue education, take up a hobby, or travel. In this way, workers would be better able to enjoy the leisure time that results from our society's displacement of labor with capital. Unemployment, rather than being viewed as a problem, could then be seen as an opportunity for each individual to creatively utilize leisure time for his or her personal growth.

☐ **TOXICS ACTIVISM:** *Winning The Right To Know: A Handbook for Toxics Activists* is a 102-page manual designed to stimulate a national drive for "right to know" laws which require businesses and others to divulge the names and health effects of toxics they handle. It summarizes existing legislation, describes how it was enacted, and provides a checklist of groups and publications. Copies are \$7.70 for individuals from: Delaware Valley Toxics Coalition, 1315 Walnut St. #1632, Philadelphia, PA 19107, 215/735-7200.

☐ **HOBO PARADE:** Portland, Ore.'s Burnside Community Council (313 E. Burnside St., Portland, OR 97214) sponsored in August a "Hobo Parade" of the homeless and the unemployed to focus attention on the growing plight of the homeless and unemployed in the economically depressed Pacific Northwest. The parade was part of a neighborhood festival, with a "king" and "queen," parade floats, a rally, and speeches.

☐ **SMALL PRESS GUIDE:** Dustbooks (Box 11, Paradise, CA 95969) is a small press in northern California that specializes in information about small presses and magazines. It also publishes and distributes trade books, including, for example, *Gray Power: A Survival Manual for Senior Citizens*. A publication list is free.

☐ **COMMUNICATION BRIEFINGS** is a monthly newsletter on how to be a better communicator, including writing, public relations, interviewing, group dynamics, persuasion, and other fields. Subscriptions are \$48 from:

Communication Briefings, 806 Westminister Blvd., Blackwood, NJ 08012.

☐ **ABOUT PLANNERS:** From PN Member Howell Baum (Univ. of Maryland, School of Social Work and Community Planning, Baltimore, MD 21201): My study of planners' attitudes toward politics has just been published as *Planners and Public Expectations* by Schenkman (Cambridge, 1983). The book, based on interviews with planners, is concerned with whether planners tend to formulate issues in technical or political terms. Planners' statements indicate that most planners tend to see problems in technical, nonpolitical terms. An important explanation for this tendency appears to be many planners' ambivalence about the exercise of power. The book presents and analyzes planners' thinking about a number of political issues, including citizen participation, advocacy planning, licensing, the American Planning Association, and professionalization of planning. The book is useful for courses in planning theory, the planning process, organizational behavior, and case examinations of planning practice. Examination copies are available (Schenkman Publishing Company, 3 Mt. Auburn Place, Cambridge, MA 02138).

☐ **COMMUNITY ECONOMICS** is a quarterly newsletter from the Institute for Community Economics (151 Montague City Rd., Greenfield, MA 01301, 413/774-5933) which reports on community-based economic development efforts, especially on community land trusts. The current issue includes reports from Trenton, N.J., Boston's Roxbury section, and

Roundup: Worker Cooperatives, Employee Ownership, and Workplace Democracy

(If you have additional items relating to this emerging worker control network, or want more information about it, contact Len Krimerman or Ralph Yourie, Dept. of Philosophy, University of Connecticut, Storrs, CT 06268, 203/486-3467.)

A Conference on "Democracy in the Workplace," organized by Community Services, Inc., will focus on "worker cooperatives as an alternative for local community empowerment." Conference sessions and meals will be held, from Friday, September 16 through Sunday, September 18, at Antioch College's Outdoor Education Center "in the beautiful woods of Glen Helen" in Yellow Springs, Ohio. Wes Hare of Twin Streams Educational Center (see next item) and John Handley of the Cedar Works Cooperative in Ohio will discuss Mondragon and other models of developing worker-owned enterprises. Local Community Services members have offered their homes as overnight accommodations for visiting conferencees, so long as you contact their organization before September 1 at 114 E. Whiteman St., P.O. Box 243, Yellow Spring, OH 45387; 513-769-2161/1461.

Twin Streams Educational Center, Inc. provides educational, technical, and financial support to worker-owned cooperatives in North Carolina. Among those it has assisted are the Workers Owned Sewing Company in Windsor, United Zipper Company in Woodland, and a

bakery in New Bern. The Center specializes in developing educational programs "for self-conscious worker democracy"; these facilitate the transition from passive employment (or a plant closing) to active cooperative ownership. It is eager to exchange materials and experiences on this and other related subjects. Two of their several available-for-a-donation papers are titled "Training Low-Income Worker Members in Marketing Skills" and "Introduction of a New Member Into a Worker-Owned Business." Contact Wes Hare, Twin Streams Educational Center, Inc., 243 Flemington St., Chapel Hill, NC 27514; 919-929-3316.

The Quality of Working Life Center in Toronto has published several reports on aspects of workplace democracy, which it will send on request. One of these, "An Inventory of Innovative Work Arrangements in Ontario," summarizes experiences in 50 Ontario factories. Write them at QWLC, 15th floor, Ministry of Labor, 400 University Avenue, Toronto, Ontario, M7A 1T7, Canada.

Hyatt-Clark Industries manufactures automobile ball bearings: once owned by GM, it was purchased in October, 1981 by its workforce who also elect 3 of the company's 10 Directors. At this writing, HCI appears to be at least holding its own: 200 additional workers have recently been rehired, bringing the total re-employed to 1,400 (1,600 worked for GM); increased shop-level participation has been encouraged by new management policies, with reported gains in productivity of 75% in at least one department which reorganized its own production process; and new products (e.g., truck and trailer bearings) are being researched which could increase market diversification. For more information,

rural Tennessee, plus other features. No price is included, but you might offer a contribution.

□ **QUEST FOR FUNDS: An Insider's Guide to Corporate and Foundation Funding** is a 20-page special publication from the National Trust for Historic Preservation (1785 Massachusetts Ave. NW, Wash. DC 20036), written by Joe Brieteneicher, executive director of the Bird Companies Foundation, a corporate foundation that has earned a reputation for funding imaginative community development ideas. Copies are \$2.50 from the National Trust.

□ **INTERMEDIATE TECHNOLOGY:** The Intermediate Technology Development Group of North America (Box 337, Croton-on-Hudson, NY 10520) has a free publications list on small- and intermediate-scale technology which enhances human dignity and harmony with nature. One example is a new publication, *Handbook on Tools for Community Economic Change*, which includes ideas as well as case studies.

□ **REQUEST FOR AID:** From Networker Milwaukee County Supervisor Dorothy K. Dean (Courthouse #201, 901 N. 9th St., Milwaukee, WI 53233, 414/278-4233): A professor at Marquette University and I are involved in a research project on the impact (or lack of it) of neighborhood organizations on the redistricting process. I was active with a neighborhood organization that tried to have an impact on the local and state redistricting process here in Milwaukee County (county redistricting was handled very smoothly and

was not an issue for this group). What I would like to know is if anyone is aware of any neighborhood organizations, urban or rural, that were involved in attempting to influence redistricting decisions, especially decisions related to municipal ward lines or state legislative district boundaries. Any information would be appreciated.

□ **PRESS FEATURES:** Community Press Features (100 Arlington St., 2nd Fl., Boston, MA 02116) is a graphics service for alternative publications, which provides camera-ready illustrations, cartoons, and photographs on contemporary social and political issues. Feature collections are issued monthly, and upcoming special issues include housing, peace, and workplace democracy. Subscriptions are \$25 for community groups and individuals, higher for publications and others. (The temptation is strong to let the rest of this PN simply profile their features, but we'll struggle to resist it.)

□ **HOUSING HOTLINE:** The Low Income Housing Information Services (323 Eighth St. NE, Wash. DC 20002, 202/544-2544) has succeeded in getting HUD to set up a telephone hotline for information on proposed demolition or sale of public housing projects around the country. It is not toll-free, but it is the only centralized source there is on public housing sales and demolition (since initial action comes through a HUD Area Office). The number (at HUD Central) is 202-755-5595, and the person at the HUD end of it is Rick Rivard. He may have to contact an Area Office himself, so plan on describing the situation, and then waiting for a return call for your answer.

contact Jim Zarrello, Board Member of HCI and Chairperson, UAW Local 736, at the union headquarters: 80 Central Ave., Clark, NJ 07066.

Action Resources, Inc. is a private, non-profit organization which provides technical assistance on workplace democracy and worker cooperatives to unions, to co-ops, and to firms concerned with improving the quality of worklife. ARI's director, Warner Woodworth, has worked on-site at Rath Packing since the worker buyout there in 1979. He is a UAW-appointed member of the Board of Directors of Hyatt-Clark Industries (see above item). ARI staff projects have helped initiate and/or promote Native American tribal development and Area Labor-Management Committees, and have assisted workers in combating plant shutdowns and in forming worker cooperatives. Most recently, they have begun working with several producer co-ops in Mexico. Contact ARI, 2013 North 500 East, Provo, UT 84604; 801-377-7576.

Good Money, the "newsletter of social investment and invention," is a bi-monthly publication of the **Center for Economic Revitalization, Inc.:** Box 363, Worcester, VT 05682; 802-223-3911. Topics covered include profitable investment opportunities in socially responsible businesses, reports on worker ownership and cooperatives, and positive examples of what communities and non-profit organizations are doing to democratically revitalize the economy. Subscribers get 100 unedited words in *Netbacking*, a bi-monthly supplement. *Netbacking* also includes "Investing in Social Change": unique investment and giving opportunities that meet critical social needs, regardless of profit potential. Sample copies of *Good Money/Netbacking* are available for

\$3. The Center also provides direct investment analysis services to individual and institutional investors: write for brochure.

I/ECON, the Interreligious Economic Crisis Organizing Network, was created last February by "seventeen national and regional denominations, faith groups, and ecumenical bodies" to (among other goals): encourage and support community-based initiatives around plant closings, serve as an information exchange for effective local organizing, and develop contacts with groups concerned with economic dislocation on the international level. They publish a newsletter which is distributed to over 12,000 persons, and which provides extra-ordinarily diverse and extensive coverage of plant closing networks, remedies, and legislation, displaced workers centers, hunger action coalitions, etc. Contact them at 15 State St., New York, NY 10004; 212-509-8535.

The Association for Workplace Democracy (formerly Association for Self-Management) spreads information and distributes resources about all approaches to democratized work. It publishes a quarterly magazine which in the past has discussed "The Dark Underside" of Japanese business and how the Mondragon (Basque) network of 90-odd cooperatives is coping with world-wide recession, and which in future issues will examine worker ownership at Hyatt-Clark and how workplace democracy affects, and is affected by, women. For more information on the magazine, and on AWD's list of publications and services, contact them at: 1747 Connecticut Ave., N.W., Washington, D.C. 20009; 202-265-7727.

- **AFRICA SELF-HELP:** The Settlements Information Network Africa (SINA) Newsletter is an effort to link together people working on self-help settlements projects in Africa, including building, education, health, nutrition, skills training, employment projects, community organizations, and so on. The newsletter is free, and appears periodically. Contact: Mazingira Institute, Box 14550, Nairobi, Kenya.
- **ANOTHER ICE AGE?** *The Survival of Civilization*, by John D. Hamaker and Donald A. Weaver (218 pp., \$8, Hamaker-Weaver Publishers, Box 457, Potterville, MI 48876), makes the case that all the outlandish weather around the United States and the world is the signal for the beginning of another period of active glaciers moving out from the polar icecaps.
- **THIS MIGHTY DREAM** is a multi-media history of popular movements for social change in the United States, sponsored by The Institute for Social Justice and the Association of Community Organizations for Reform Now (ACORN). The exhibit has visited a number of cities to date, and is available for further display. Contact: ACORN, 413 8th St. SE, Wash. DC 20003, 202/543-9292.
- **NONPROFITS AS ENTREPRENEURS:** From PN Member John Schlosser (1242 17th Ave. E., Seattle, WA 98112): I'd like to mention a book I recently came across, which may interest other Planners Network members: *Business Enterprises for Nonprofit Organizations*. The Rockefeller Brothers Fund and Partners for Livable Places have published it about nonprofit entrepreneurship and business enterprises created by tax-exempt nonprofit organizations (i.e., 501c3's). It's an excellent study of the subject and is brightened by the inclusion of frequent examples. Arts organizations figure prominently, but human services organizations are also included. Chapter 4, "Organizational Self-Evaluation," presents one of the more useful "checklists" for guiding a nonprofit as it considers a prospective business activity. 141 pages. Available from: Publishing Center, 625 Broadway, New York City 10012 for \$7.
- **SOURCE NET** is a resource center for alternative publications, which (among other things) maintains a computerized information file on them, and publishes a directory of them. The directory, *The Whole Again Resource Guide*, lists more than 1,600 periodicals and resources for people-saving and planet-saving alternatives. Copies are \$14.45 from: Sourcenet, Box 6767, Santa Barbara, CA 93111.
- **NEW FUNDING AIDS:** The Grantsmanship Center (1031 S. Grand Ave., Los Angeles, CA 90015, 800-421-9512) has two new programs in its helpful series on where the money is, and how to get some of it. One of the new programs is on foundation and corporate funding, the other on grant proposal writing. Both are offered in workshop format, in a one-day schedule. For times and locations, contact the Grantsmanship Center.
- **RURAL FELLOW:** From Networker Bo Yerxa (Pocomoonshine Lake Land Co-op, South Princeton, ME 04668): I am presently a student completing my MRP at UMass-Amherst as New England's first-ever National Rural Fellow. My interests include community-based economic development, land reform, environmental health issues, adult
- community education for social change, low-cost, energy-efficient housing, and the political economy of colonized bioregions within the territorial limits of the United States.
- **FARMLAND PROTECTION:** The National Assn. of State Departments of Agriculture Research Foundation (1616 H St. NW, Wash. DC 20006) has compiled a list of 133 national, state, and local organizations concerned about protecting agricultural land as a resource. The *National Directory of Farmland Protection Organizations* provides a short history, contact person, and activity summary for each group. Copies are \$4.50 from the Foundation.
- **RURAL TRANSPORTATION:** The current issue of *Rural America* has a series of articles examining various aspects of transportation (or the lack of it) in rural areas. It explores alternative as well as documenting the present. Copies are \$1.25 from Rural America, 1302 18th St. NW, 3rd Fl., Wash. DC 20036.
- **SELLING TREES:** From Networker Tom Redmond (15 N. 7th St., Murphysboro, IL 62966): The USDA Forest Service Asset Management Program is proposing to "further study" the possibility of selling over 6 million acres of national forest lands. In Illinois, 69,000 acres, or 27%, of the Shawnee National Forest in southern Illinois, is subject to sale. A group of citizens has formed the Save Our Shawnee Committee (Box 713, Metropolis, IL 62960) which has over 11,000 signatures opposing the possible sale. The S.O.S. Committee has also been conducting informational meetings throughout the region. The Committee is interested in finding out what other groups around the country are doing to oppose the proposal which would effect national forest land in 40 states (Ohio, 36% of total acres; Mississippi, 24%; N. Dakota, 22%; Oklahoma, 21%; Texas, 20%; Georgia, 15%).
- **HAZARDOUS WASTES:** The Citizen's Clearinghouse for Hazardous Wastes (Box 7097, Arlington, VA 22207, 703/532-6816) serves as a networking and resource center on dangerous chemical wastes. It maintains a library of toxicity data on more than 300 chemical substances, provides speakers, and will arrange workshops and community meetings. Memberships begin at \$15 for individuals.
- **APA UPDATE:** From PN Member Michael L. Easley (53 N. Fawn Dr. Elan, Newark, DE 19711): The national board of the American Planning Association is considering bylaw amendments to permit Chapters to enroll planners who are not national members. In some states this change will lead to a merger of the APA Chapter and state planning association. In other states, including Delaware, the APA Chapter will expand its scope of membership. I would urge APA members who support this opening up of chapter membership to make their feelings known to the members of the Board.
- **ECONOMIC SURVIVAL:** From Networker Gilda Haas (Los Angeles Center for Economic Survival (5520 W. Pico Blvd., Los Angeles, CA 90019): Since February, I have been working as the Director of the L.A. Center for Economic Survival (LACES), the education/research arm of the Coalition for Economic Survival (CES), a grassroots organization in L.A. that's been around for ten years doing community organizing on issues like rent control, employment, housing, and developing multi-racial organization in the city of Los Angeles. The main purpose of

LACES is to provide training and education for leadership development of L.A. community activists. LACES provides opportunities for community leaders who are already engaged in local organizing efforts to come together (along with progressive intellectuals and others) to develop policies and programs for L.A. LACES also provides back-up research and educational materials for organizing. Recent workshops include three sessions to develop housing policies and action goals for CES; a series of workshops to develop a city-wide habitability campaign; and a weekend training on how and why we build multi-racial organization.

JOB HELP: From Networker Alan Lisowski (Mullberry Hill Apts. #705, Easton, MD 21601): I have recently moved to the Eastern Shore from San Diego County. I am a planner with the Salisbury-Wicomico County Planning Dept., working on subdivisions, site plans, current planning, and coordinating all environmental matters for the department. I am very interested in moving to the Washington, DC/Fairfax County, VA area. If anyone can be of assistance with either a job or other information, please write. It does not have to be directly related to city planning; I would prefer an environmentally related job.

WORKER CO-OPS: The Center for Community Self-Help (Box 3259, Durham, NC 27705, 919/683-3016) has actively involved itself in development of educational and financial institutions which support the growing cooperative network. With the encouragement and advice of the Center, Guilford College has established a Democratic Management Program. The Corporation for Cooperative Businesses, a Small Business Administration Sec. 503 Development Corporation, will provide fixed asset financing for worker cooperatives. Recently approved for state chartering, the Center's Self-Help Credit Union will make loans for equity investment to members of worker cooperatives.

Upcoming Conferences

NATIONAL PEOPLE'S ACTION will hold its annual conference Sept. 18-20 in Washington, DC. Registration is \$25; some hotel packages are available. Contact: NPA 954 W. Washington Blvd., Chicago, IL 60607.

TECHNOLOGY AND SOCIETY: "Human Values and Policy Making" will be the theme of a conference Oct. 28-30 sponsored by Indiana University of Pennsylvania (Indiana, PA). For details: Networker Irwin Marcus, Dept. of History, Indiana Univ. of Pennsylvania, Indiana, PA 15705, 412/357-2237.

CIVIC PARTNERSHIP: Initiative, Innovation, Involvement" will be the theme of the National Conference on Government Nov. 12-15 in Baltimore, sponsored by the Citizens Forum/National Municipal League. Sessions will examine public-private initiatives required to put together programs that make cities "work" in the 1980s, and explore how these partnerships can help cities cope. Details: Citizens Forum/National Municipal League, 55 W. 44th St., New York, NY 10036.

COMMUNITY LAND TRUSTS: A week-long conference on community land trusts will be held Oct. 16-22 in Voluntown, CT sponsored by the Institute for Community

Economics (151 Montague City Rd., Greenfield, MA 01301, 413/774-5933), which developed the community land trust model, and has been the principal source of technical assistance for them across the country. Topics include property acquisition, financing, housing, and organizational development. Some leisure and recreation time are included. The fee is \$350, \$200 for low-income persons; some scholarships are available.

COOPERATIVE HOUSING: The Cooperative League of the USA (1828 L St. NW, Wash. DC 20036, 202/872-0550) will hold its annual meeting Oct. 24-27 at the Washington Marriott Hotel. Special workshops will examine co-op tax and financing matters, and an organizational meeting will be held for CLUSA housing members.

MANAGEMENT TRAINING: "The Effective Nonprofit Executive" is the theme of a four-day management training institute, sponsored by the National Easter Seal Society (2023 W. Ogden Ave., Chicago, IL 60612) Sept. 13-16 in Chicago. Topics include problem solving, leadership, time management, financial management, and others. The fee is \$350; the institute will be at the Palmer House.

HOUSING SYNDICATION: The National Housing Law Project (1950 Addison St., Berkeley, CA 94704) is presenting a two-day conference this fall on "Syndicating Affordable Housing: Opportunities and Pitfalls for Nonprofits and Local Government." The conference will be held Oct. 28-29 at the Hyatt Hotel, Oakland, CA; and Nov. 14-15 at the Rosslyn Westpark, Arlington, VA. The fee is \$175 for representatives of nonprofit and co-op developments, government officials, nonprofit housing development and community groups, and legal services attorneys; \$300 for everyone else.

TORONTO CONFERENCE: "The Metropolis," a conference in honor of Hans Blumenfeld, will be held Nov. 4-5, sponsored by the Dept. of Geography and the Center for Urban and Community Studies, University of Toronto (455 Spadina Ave. #426, Toronto, Ont. M5S 2G8). Topics include the changing metropolis, transportation, housing, and the urban environment. The fee is \$35; location will be determined later.

Ex Conferences

JOB CREATION: The Entrepreneurship Institute (3592 Corporate Dr. #100, Columbus, OH 43229) sponsored a two-day conference Aug. 11-12 in Hartford on the theme "Economic Recovery and Jobs Through New Enterprise." Major topics included launching a new enterprise, and keeping it afloat.

SHARED HOUSING: The Duluth Area Vocational-Technical Institute (Lake Ave. and Second St., Duluth, MN 55802) sponsored a three-day conference Aug. 22-24 on shared housing, which highlighted the shared housing program in Duluth, which has been operating since 1976.

GRANNY FLATS: The Bay Area Council (348 World Trade Center, San Francisco, CA 94111) sponsored a workshop July 6 in Oakland on ways to increase the Planners Network #41/August 22, 1983/7

development of granny flats. Key issues included tough community regulations, which often discourage new construction, and the absence of technical, marketing, and financial assistance.

□ **WORLD FUTURE:** The World Future Society (4916 St. Elmo Ave., Bethesda, MD 20814) held a special conference Aug. 11-12 in Washington, DC, on "Working Now and in the Future," which examined the multi-faceted changes the world economy is going through. Major sections included "Setting the Scene for Working Now and in the Future," "The Role of Institutions in the Post-Industrial Workplace," and "Creating the Future of Work."

Jobs

□ **MANAGING EDITOR IN DC:** The Corporation for Enterprise Development (1211 Connecticut Ave. N.W. #710A, Washington, DC 20036, 202/293-7963) needs a managing editor for its monthly newsletter, *The Entrepreneurial Economy*, who would have marketing and fundraising responsibilities for the newsletter, as well as editorial duties. Experience and familiarity with economic development issues are required. Salary: \$17,000-\$22,000 plus benefits.

□ **SUNY BUFFALO DEAN:** The School of Architecture and Environmental Design at SUNY Buffalo is beginning to search for a new Dean, whose appointment would become effective July 1984. Candidates for the position are expected to have educational backgrounds and demonstrated professional achievements which render them eligible for appointment at the rank of Professor with tenure. Professional experience in all disciplines represented within the School is not a requirement; however, it is highly desirable

that candidates have demonstrated their interest and involvement in professional work and activities which transcend the conventional disciplinary boundaries. Candidates must have a significant record of published work and demonstrated administrative skill in the conduct and management of research, education and professional activity. Application deadline: November 15, 1983. Interested candidates should send a letter and complete curriculum vitae along with the names of three references to the Chair of the Search Committee: Dr. Joseph A. Alutto, Dean; School of Management; State University of New York at Buffalo; 103 Crosby Hall; 3435 Main Street, Buffalo, New York 14214.

Etcetera

□ **NEXT PN DEADLINE:** Our next issue will be in October, and the absolute, final deadline for getting copy into us is Monday, October 3. As always, we enjoy hearing from all who write, and we especially enjoy it when your notes are typed.

□ **LOST SOULS:** Here is the current list of folks whose PNs have been returned because the addresses we have are no longer effective. If you know someone here, you might have them get in touch with us. If you find your own name here, please send us your new address right away, so you won't miss the next issue.

Susan Bain, Oakland
Ron Elton, Ridgewood, NY
Henry Webber, Brookline
April Sponaygle, New York
Jennifer Bass, Ithaca
Steven Miner, Springfield, OR

Cathy Rees, Green Bay
Reggie Greenwood, High Point
Jonathan Gitlin, Ithaca
Brandon Wilson, Cambridge, MA
John Jones, Detroit
Kim Graf, Ann Arbor

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